



**University
of Victoria**

**UNIVERSITY OF VICTORIA
BOARD OF GOVERNORS
Tuesday, May 27, 2014, 11:00 a.m.
Administrative Services Building, boardroom 120**

OPEN BOARD - MINUTES

Attending: Prof. Jamie Cassels, Dr. Erich Mohr, Mr. Michael Kennedy, Mr. Nav Bassi, Ms. Beverly Van Ruyven, Prof. Barbara Whittington, Ms. Emily Rogers, Dr. Peter Driessen, Ms. Tracy Redies, Ms. Lindsay LeBlanc, Ms. Ida Chong, Dr. Julia Eastman

By Invitation: Ms. Gayle Gorrill, Ms. Carmen Charette, Dr. Reeta Tremblay, Ms. Samantha Watkins

Regrets: Ms. Jane Butler McGregor, Mr. Murray Farmer, Ms. Lucia Heffelfinger Orser, Ms. Isobel Mackenzie

1. Approval of Agenda

The agenda was approved upon motion (B. Whittington/T. Redies).

2. Minutes of Regular Meeting of April 1, 2014

MOTION (N. Bassi/B. Van Ruyven):

THAT the minutes of the open session of the regular meeting of April 1, 2014 be approved.

CARRIED

3. Business Arising

There was none.

4. Remarks from the Chair

There were none.

5. Correspondence

a. Divest UVic Petition

Dr. Mohr reminded Board members that some correspondence had been received with respect to fossil fuels divestment. He said Ms. LeBlanc would address this further in her report on the Finance Committee meeting.

CONSENT

6. Operations and Facilities Committee (M. Kennedy)

a. Status Report on Capital Projects BOG-May27/14-18

b. New and Revised Graduate and Undergraduate Awards BOG-May27/14-05

MOTION:

THAT the Board of Governors approve the following new and revised graduate and undergraduate awards effective immediately:

- Robert and Ellen Pearce Scholarship (revised) *
- Peninsula Co-op Bud Nunn Entrance Award (new)
- Peninsula Co-op Jack Groves Entrance Award (new)
- Kootenay Bar Association Memorial Bursary in Law (revised)
- Black Press Business Scholarship (revised)
- Philomela Choir Scholarship (new)
- Peninsula Co-op Exercise Science, Physical and Health Education Award (new)
- Peninsula Co-op Pat Fafard Entrance Award (new)
- Peninsula Co-op Sus Tabata Entrance Award (new)
- Rehana A. Meghani Memorial Scholarship (new) *
- Eloise Spitzer Scholarship for Indigenous Women (new) *
- University of Victoria Youth in Care Award (new)
- School of Public Health and Social Policy Student Award (revised)*
- Roberta Taylor Scholarship (new)
- Elias Mandel Prize for Study Abroad in Hispanic and Italian Studies (new)*
- Social Sciences Indigenous Student Scholarship (new)*
- Donald and Evelyn MacLean Scholarship (new)
- Dryden Scholarship for Students with a Disability (new)
- Vera Allen Travel Award for Medical Sciences (new)*
- Robin & Sylvia Skelton Scholarship (new)
- Economics Alumni Undergraduate Scholarship (new)
- 50th Anniversary Engineering Entrance Scholarship (new)
- 50th Anniversary Fine Arts Entrance Scholarship (new)

- 50th Anniversary Peter B. Gustavson School of Business Entrance Scholarship (new)
- 50th Anniversary Education Entrance Scholarship (new)
- 50th Anniversary Vikes Entrance Scholarship (new)
- 50th Anniversary Social Sciences Entrance Scholarship (new)
- 50th Anniversary Science Entrance Scholarship (new)
- 50th Anniversary Humanities Entrance Scholarship (new)
- 50th Anniversary Human and Social Development Entrance Scholarship (new)
- Underlings Scholarship (new)
- Tsi'Tsu'Wu'Tul Award (new)
- Annual Giving Student Scholarship (revised)
- Ann Gibson Biomedical Engineering Scholarship (new)

** Administered by the University of Victoria Foundation*

- c. Renewal of the Institute for Integrated Energy Systems BOG-May27/14-01**
(Complete Proposal)

MOTION:

THAT the Board of Governors approve the renewal of Approved Centre Status for the Institute for Integrated Energy Systems (IESVic) for the five year period April 1, 2014 through March 31, 2019.

- d. Discontinuation of Certificate in Financial Planning BOG-May27/14-02**
(Complete Proposal)

MOTION:

THAT the Board of Governors approve the discontinuation of the Certificate in Financial Planning.

- e. Renewal of the Centre on Aging BOG-May27/14-03**
(Complete Proposal)

MOTION:

THAT the Board of Governors approve the renewal of Approved Centre Status for the Centre on Aging (COAG) for the five year period April 1, 2014 through March 31, 2019.

- f. Proposal for a Graduate Certificate in Digital Humanities BOG-May27/14-04**
(Summary Proposal) (Complete Proposal)

MOTION:

THAT the Board of Governors approve, subject to funding, the establishment of a Graduate Certificate in Digital Humanities, as described in the document "Proposal for a Graduate Certificate in Digital Humanities", dated February 23, 2014, and that this

approval be withdrawn if the program should not be offered within five years of the granting of approval.

- g. Proposal for a Credit Diploma in First Nations Government and Administration**
BOG-May27/14-10 (Summary Proposal) (Complete Proposal)

MOTION:

THAT the Board of Governors approve, subject to funding, the establishment of a Diploma in First Nations Government and Administration, as described in the document "Proposal for a Credit Diploma in First Nations Government and Administration", dated April 7, 2014, and that this approval be withdrawn if the program should not be offered within five years of the granting of approval.

7. Finance Committee (L. LeBlanc)

- a. 2013 Annual Reports and Financial Statements University of Victoria
Combination Pension Plan and University of Victoria Money Purchase Pension
Plan** BOG-May27/14-17

Pro Forma Motion (L. LeBlanc/I. Chong):

That the above items be approved by the Board of Governors by consent.

CARRIED

REGULAR

8. Audit Committee (B. Van Ruyven)

- a. 2013/14 Financial Statements** BOG-May27/14-21

Ms. Van Ruyven reported on the financial statements, noting they contained a fair bit of detail. She said the Audit Committee had reviewed the consolidated financial statements which included UVic and its 12 entities. She reminded Board members that UVic is required to follow public sector accounting standards. Ms. Van Ruyven said this was the second year doing so and said that this year was much easier and clearer. She reported that the Committee had been very pleased with the presentation of the financial statements. She reported that KPMG had provided a clean audit opinion and had not identified any misstatements. They had extended their audit work to research activity and did not identify any concerns.

Ms. Van Ruyven said that in the past KPMG had mentioned concerns about information technology and all but two recommendations had now been implemented.

Ms. Van Ruyven reported that this would be KPMG's last year as UVic's external auditor. The Auditor General will be external auditor for the next three years.

Ms. Van Ruyven noted some financial highlights.

In response to a comment about communicating this information to the faculty at large, Dr. Tremblay said that there would be an information session held on June 25. Ms. Gorrill said that materials would also be posted on a website.

MOTION (B. Van Ruyven/B. Whittington):

THAT the Audit Committee recommends to the Board of Governors that the Board of Governors approve the 2013/2014 Audited Financial Statements and the appropriations as set out in the attached schedule;

and

THAT the Chair of the Board of Governors and the Vice-President Finance and Operations be authorized to sign the statements on behalf of the Board of Governors

CARRIED

Dr. Mohr abstained.

9. Operations and Facilities Committee (M. Kennedy)

Mr. Kennedy reported on two university policies needed for compliance with category status for Canadian cultural properties and to meet eligibility requirements for government grants. He said the art collections policy had first gone to Senate and both were then presented to the Operations and Facilities Committee. Dr. Driessen thought it would be useful to note that a comment had been made at the Operations and Facilities Committee meeting regarding creation of an advisory committee to guide use of the collection.

a. Policy on University of Victoria Art Museum (BP3305) BOG-May27/14-08

MOTION (M. Kennedy/T. Redies):

THAT the Board of Governors approve Policy on University of Victoria Art Museum (BP3305) effective immediately.

CARRIED

b. Art Collections Policy (BP3310) BOG-May27/14-09

MOTION (M. Kennedy/N. Bassi):

THAT the Board of Governors approve the Art Collections Policy (BP3310) effective immediately.

CARRIED

10. Finance Committee (L. LeBlanc)

a. Update on Request for Fossil Fuels Divestment BOG-May27/14-16

Ms. LeBlanc provided an update on a request for fossil fuels divestment. She said the Finance Committee had acknowledged the importance of this issue and spent considerable time discussing it.

Ms. LeBlanc reported that the committee had received a petition from five students with over 1800 signatures. She said the committee recognized the significant undertaking by these students. She also reminded Board members that a faculty vote regarding divestment had taken place. Sixty six percent of faculty had voted in favour of divestment with 41% of eligible voters participating in the vote.

Ms. LeBlanc explained that the Board had also received the response that the UVic Foundation would be sending to the UVSS, which had been approved at their May 20, 2014 meeting. She said it was apparent that the UVic Foundation had reviewed the issue very carefully and reviewed their fiduciary duty as a prudent investor. The Foundation had agreed not to divest of fossil fuels at this time. The UVic Foundation had indicated that they would continue to engage with UVic and continue the dialogue between the university and its many stakeholders. Ms. LeBlanc reported that in consideration of the UVic Foundation's response and their decision not to divest, the Finance Committee agreed on a letter in response to the UVSS that the Chair would sign.

Dr. Driessen commented that UBC had formed a committee to advise their trustees on sustainable investment policies and asked if this would be something the Board would consider adopting or at least discuss. Ms. LeBlanc said the Committee had asked that this item come back in September to continue the discussion.

Dr. Mohr confirmed that this would be an active item. He noted the need for careful consideration of all the implications while recognizing its importance to the university which had been reflected in the work of the students.

11. President's Report

a. BC Skills For Jobs Blueprint

President Cassels reported on the recent government announcement of the BC Skills for Jobs Blueprint. He said the focus was largely on K-12, trades and colleges. He reported that the key elements were fiscal information on labour market needs and outcomes.

Prof. Cassels said the funding announced would be for operation and capital for expanded trades training and to enhance apprenticeship opportunities. He said there would be significant focus on increased transitions and training, as well as an emphasis on transitions for aboriginal people and people with disabilities.

Prof. Cassels reported that there were two funding levers, including student financial aid and grants. Student financial aid will be examined to create incentives for students to take certain programs.

Prof. Cassels said the government would be moving away from block grant funding to targeted funding. The goal was that within 3 years 25 percent of any post-secondary grant would be tied to particular programs which in turn would be tied to employment outcomes.

He said that there would be a working group to discuss the details of how this would roll out and that Ms. Gorrill would be UVic's representative. Ms. Gorrill commented on the target of 25 percent noting that part of that was already achieved.

Dr. Driessen commented that this was philosophically a huge change that impacted university autonomy. President Cassels responded that the university would continue to work with government and remind them of the importance of autonomy.

b. Update on UVic Difference Project

Ms. Charette provided an update on the UVic Difference Project – Positioning for Success. She said a great deal of work had happened since the last Board meeting. She introduced Director of University Communications and Marketing, Bruce Kilpatrick.

Ms. Charette reminded Board members of the goal of the project and said they would be building on many internal initiatives currently underway.

Mr. Kilpatrick clarified that Executive approval for the initiative would be sought. He reported on discussions with a variety of groups on campus in order to support the internal socialization process.

Ms. Charette asked Board members for their thoughts on how the UVic story could be used by them as Board members.

Ms. Redies said she liked where this project was going, but thought it was important to be able to articulate why it was important. She said she liked the three pillars and encouraged tactically reinforcing them through new and existing initiatives at the university. Ms. Redies noted that one thing she did not see coming out of the statement is the small classroom size and intimate learning experience as an advantage at UVic.

Ms. Redies said this position would not work unless the university had the proof points behind it and that requires the entire university to work behind it. Ms. Charette said they had started discussions regarding proof points already. She agreed that was a very important point and part of the process would be around providing examples to different groups to make it real for them. She agreed that size is important and they might want to qualify the word size in the statements.

Ms. Redies commented that it would be useful to look at the language in comparison to that used at other universities to emphasize the vital differences to make UVic stand out.

Mr. Kennedy said he really liked the way this project was coming together. He encouraged Ms. Charette and Mr. Kilpatrick to think about how the statements very specifically differentiate UVic. He noted that some other universities might look at the UVic story and say they do the same things. He encouraged Ms. Charette and Mr. Kilpatrick to really use researched evidence to prove that this is real and not just fancy words. He said they could then use the evidence to engage everyone in a collaborative process.

Mr. Kilpatrick said that one of the things they were talking about was internal activation.

Prof. Whittington noted that teaching was not in the document. As a member of the faculty she thought that passion for teaching was not represented. She commented that she had heard positive things from students about the approachability of the faculty and the class sizes.

Prof. Whittington said she was really surprised by how many students had been supported by grandparents and other family members and noted that the project only mentioned parents.

Ms. Redies said it would be important to keep this project in everyone's mind and that every decision the university makes should be put against that lens to reinforce the factors included in the positioning statement.

Dr. Driessen stressed the importance of adequate consultation and engagement before the roll out of the positioning statement. Dr. Driessen encouraged Ms. Charette and Mr. Kilpatrick to consult faculties. Ms. Charette said that consultation was continuing and the conversation might continue into September if need be.

Dr. Driessen noted that the Senate had recently approved learning outcomes and he encouraged some connection with the Senate Committee on Learning and Teaching regarding this initiative.

Dr. Mohr provided his congratulations and said tremendous progress had been made. He commented that it was very important to give people the feeling that they were part of the process. He recognized it wouldn't be possible to include everyone but suggested circulating the statement and inviting comments.

12. Other Business

There was none.

13. Adjournment

There being no other business, the meeting adjourned at 12:00 p.m.

Original signed by Erich Mohr, Board Chair
and Julia Eastman, University Secretary