



University  
of Victoria

## **BOARD OF GOVERNORS**

Tuesday, March 21, 2006  
11:00 a.m.  
Board & Senate Chambers

### **OPEN SESSION**

### **MINUTES**

**Present:** Ms. Gail Flitton (Acting Chair), Mr. Peter Ciceri, Mr. Eric Donald, Dr. Peter Driessen, Mr. John deC. Evans, Mr. Murray Farmer, Mr. Erik Haensel, Dr. Peter Liddell, Ms. Jane Peverett, Dr. Ronald Lou-Poy, Dr. David Turpin, Ms. Sarah Webb, Dr. Julia Eastman (Secretary).

**Regrets:** Ms. Trudi Brown, Ms. Linda Jules, Ms. Michelle Kinney.

**By Invitation:** Prof. Jamie Cassels, Mr. Jack Falk, Ms. Morag MacNeil, Dr. Martin Taylor.

#### **1. Approval of the Agenda**

Ms. Flitton welcomed Board members and visitors to the meeting and – no changes to the agenda having been suggested – declared it approved.

#### **2. Minutes**

a) Minutes of Regular Meeting of January 24, 2006

The minutes of January 24, 2006 were reviewed and approved upon motion (J. Peverett/S. Webb).

#### **3. Business Arising from the Minutes**

There was none.

#### **4. Remarks from the Chair**

There were none.

## CONSENT

Ms. Flitton noted that one item had been added to the final Consent agenda – item 5 f) concerning the size of the University of Victoria Foundation Board. She pointed out that a document outlining the recommendation and its rationale had been distributed. She asked if Board members wished to move any items from the Consent to the Regular agenda. No changes were suggested.

### 5. University Operations and Facilities

#### a) Status Report on Capital Projects

##### MOTION

*THAT the Board of Governors receive for information the March 2006 Status Report on Capital Projects.*

#### b) Centre for Asia-Pacific Initiatives

##### MOTION

*THAT the Board of Governors approve the renewal of Approved Centre Status for the Centre for Asia-Pacific Initiatives for the period July 1, 2006 – June 30, 2011, as described in the documents entitled “Self-Assessment Report for the 2005 Senate Review” and “Review Panel Report, 29 November 2005”. This recommendation is not contingent upon the suggestions in the document relating to resources, which are advice to the Vice-Presidents.*

#### c) Graduate and Undergraduate Awards

##### MOTION

*THAT the Board of Governors approve the terms of reference for the following Graduate and Undergraduate Student Awards:*

*Continuing Legal Education Society of British Columbia Award  
in Criminal Law Honouring Mr. Justice John Bouck  
Environmental Sensors Inc. Prize  
Stacy Kuiack Award  
Mansell-McLellan Entrance Scholarship  
McCarthy Tetrault Leadership Award – First Year  
McCarthy Tetrault Leadership Award – Second Year  
Ralph Hahmann Scholarship  
Hugh Campbell and Marion Alice Small Art Education Scholarship  
Flynn Family Award  
William B. & Joyce M. Le Grys Memorial Scholarship in  
Elementary Education  
Millennium Future’s Fund Internship Bursary  
Ida May Munro Bursary in Education  
Marguerite Emma Grace Scholefield Bursary in Teacher Education  
Vikes Women’s Basketball Alumni Award*

**d) Certificate in Justice and Public Safety Leadership**

**MOTION**

*THAT the Board of Governors approve the establishment of a Certificate in Justice and Public Safety Leadership, to be offered by the Division of Continuing Studies, as described in the document entitled "Proposal for a Certificate in Justice and Public Safety Leadership", dated December 20, 2005; and that this approval be withdrawn if the program should not be offered within five years of the granting of the approval.*

**e) Appointment to University of Victoria Foundation**

**MOTION**

*THAT the Board of Governors approve the appointment of Dr. Valerie Kuehne, Vice-President External Relations, to the Board of the University of Victoria Foundation for a three-year term.*

**f) The University of Victoria Foundation**

**MOTION**

*THAT the Board of Governors approve the number of members of the board of the University of Victoria Foundation be set at 10.*

**Pro forma Motion (S. Webb/J. deC. Evans):**

*That the above items are approved and/or received for information by the Board of Governors by consent.*

**CARRIED.**

**REGULAR**

**6. University Operations and Facilities Committee**

Ms. Flitton said that, since she had chaired the previous day's Operations and Facilities Committee meeting in Mr. Farmer's absence, she would present its report.

**a) William C. Mearns Centre for Learning – Approval of Schematic Design**

It was noted that the Operations and Facilities Committee had approved a schematic design for a three-floor addition prior to the Finance Committee meeting on the explicit understanding that, if the latter committee recommended funding for a fourth floor, the schematic design would be modified accordingly. The Finance Committee having recommended approval for such funding, approval of the motion before the Board would be for a four floor design.

**MOTION (E. Donald/P. Liddell)**

*THAT the Board of Governors approve the schematic design of the William C. Mearns Centre for Learning, the preparation of working drawings, specifications and tender documents and authorize the Vice-President Finance and Operations to award construction contracts up to the approved budget.*

**CARRIED.**

**b) Policy 1020 – Policy on Chairs of Departments and Directors of Schools**

Ms. Flitton noted that a revised version of the updated Policy on Chairs of Departments and Directors of Schools had been distributed, incorporating changes suggested by Dr. Driessen at the previous day's Operations and Facilities Committee meeting. Dr. Driessen indicated that he was pleased with the revisions and thanked Prof. Cassels for so promptly incorporating his suggestions.

**MOTION (G. Flitton/J. Peverett)**

*THAT the Board of Governors repeal the existing Statement of Policy Regarding Chairs of Departments or Divisions.*

*THAT the Board of Governors replace the existing Policy numbered 1020 with the attached.*

**CARRIED.**

**c) Policy 1710 – Naming of Buildings and Facilities**

Mr. Farmer asked if there had been any discussion, in the course of revising the policy, of the terms of donations. Dr. Turpin responded that there had not. He indicated that the term of a gift would normally be discussed with a prospective donor in the course of reaching a gift agreement.

**MOTION (G. Flitton/J. Peverett)**

*THAT the Board of Governors approve the proposed new version of Policy 1710, Naming of Buildings and Facilities.*

**CARRIED.**

**d) Enrolment Projections for 2006-07**

Prof. Cassels noted that the projections aligned with the figures in the budget framework. He reported that competition amongst universities and other post-secondary institutions for students is much, much greater than it has been in British Columbia in the recent past. The University of Victoria's enrolments are above it's Ministry target but below it's internal target.

**MOTION (G. Flitton/John deC. Evans)**

*THAT the Board of Governors approve a projected annualized undergraduate enrolment target of 14,500 FTE for the 2006-07 academic year.*

**CARRIED.**

## 7. Finance Committee

### a) 2006-2007 Budget Framework

Mr. Donald summarized the principal features of the proposed Budget Framework for 2006-07 including: total revenues of \$253 million; provincial grants of \$141 million (56%); student fees of \$84 million (33%); and departmental revenue of \$21 million (8%). He noted that revenue was projected to increase by \$9 million over 2005-06. This would include a general tuition increase of 2% based on the 2005 BC Consumer Price Index. Mr. Donald indicated that the budget would be balanced. The main component of the increase in expenditures would be for compensation (\$7 million). Mr. Donald commented briefly on ancillary budgets and other components of the framework and invited questions. Ms. Webb asked if the \$901,000 proposed for 'Special reserve and TDM allocation' in 2006-07 (on page 15 of Document # BOG-Mar21/06-58) could be broken down into the two components. Mr. Falk responded that, traditionally, \$200,000 had been allocated to TDM (Transportation Demand Management) and the rest to the reserve fund. How the funding would be allocated in 2006-07 would be determined in the course of the development of the detailed budget. In response to a question from Dr. Driessen, Mr. Falk explained that money allocated for debt servicing that is not needed in a given year goes into non-recurring funds and stays within the capital envelope. Dr. Turpin observed that the Budget Framework for 2006-07 reflected the implementation by the provincial government of the recommendations of the Perrin Report. This was a very positive development, attributable in part to the advocacy work of The University Presidents' Council (TUPC).

#### **MOTION (E. Donald/P. Driessen)**

*THAT the Board of Governors approve the 2006/2007 Budget Framework and authorize the President to develop and implement the detailed operating budget for the 2006/2007 fiscal year.*

**CARRIED.**

## 8. Community and Government Relations

Ms. Flitton reported that the Community and Government Relations Committee had met on February 15, 2006 and had enjoyed a presentation from Prof. Cassels on the benefits of the university for the community and society and a subsequent discussion.

## 9. President's Report

Dr. Turpin noted that a letter to Mr. Peter Sanderson from nurses at the University of Victoria Health Services (dated March 20, 2006) had been distributed at the beginning of the meeting at the request of visitors in the gallery, along with an updated events chart and a bulletin distributed at the request of the Faculty Association.

Dr. Turpin and Prof. Cassels briefed board members on the status of searches for the positions of Vice-President Finance and Operations, Associate Vice-President Academic Planning, Director of the Learning and Teaching Centre, Dean of Education, and Director of Campus Security. Prof. Cassels reported on reorganizations of offices in the areas of

Aboriginal Affairs and International Affairs and of the recruitment of directors to lead these areas.

Dr. Turpin provided updates on:

- developments in Ottawa;
- a recent meeting of the Council of the Federation dedicated to higher education, which he had attended as a member of British Columbia's delegation;
- the university's efforts to secure adequate ongoing operating support for the NEPTUNE and VENUS projects.

At Dr. Turpin's invitation, Dr. Taylor elaborated on what the university was doing in the latter connection, independently and in collaboration. He indicated in the course of his briefing that the new Minister of Industry had been charged with the development of a new science and technology policy. He commented on the importance of raising awareness of leadership Canada has taken in selected fields and of the need to sustain this through funding for major science projects. Dr. Taylor indicated that higher education leaders hoped that the need for ongoing funding of major science projects would be placed on the agenda in the fall and become priorities in next year's budget process. In the meantime, UVic had made a supplementary request to CFI for funding for NEPTUNE. Dr. Taylor had been informed unofficially that the university would receive \$8 million, subject to matching funding, which the university was seeking from the BC Knowledge Development Fund. Dr. Turpin congratulated Dr. Taylor and his colleagues on this very positive development.

The President then commented briefly upon:

- a recent dinner he had hosted for the new American ambassador to Canada;
- the provincial budget;
- the general mandates approved for bargaining by the Public Sector Employees Council and the pressure on all parties to reach agreements by March 31 so that employees could receive signing bonuses;
- an on-site analysis of the university's Development Office and its functions initiated by Associate Vice-President Shannon von Kaldenberg. There would be a report on this at the next Board meeting.
- UVic's participation for the fourth year in the Canadian Undergraduate Survey Consortium. The results of the surveys, to be administered to approximately one thousand students at UVic this spring, will assist in assessing the quality of the undergraduate experience;
- a recent national student recruitment campaign;
- the award of the Faculty of Business' Distinguished Entrepreneur of the Year Award, Mr. Gwyn Morgan of Excana;
- 'Masterminds', a series of lectures and events sponsored by the UVic Retirees' Association;
- the achievement by graduates of UVic's clinical psychology program of top marks in Canada on professional examinations;
- the award of the Canadian Mathematical Society's Krieger-Nelson Prize to Dr. Pauline Van Den Driessche of the Department of Mathematics and Statistics;
- a recent visit by the ambassador of the European Union;
- breakfast meetings with the municipal councils of Saanich and Oak Bay;
- UVic's participation in the recent Aboriginal Education Forum;

- a press conference to be held on March 27<sup>th</sup> to announce the expansion of the mandate of the Innovation and Development Corporation;
- the presentation of the Craigdarroch Research Awards on March 27<sup>th</sup>.

Dr. Turpin thanked board members and others for their participation in the Joint Senate-Board Retreat at the beginning of March. He indicated that the Planning and Priorities Committee would be considering very carefully the input received from this and a host of other sources. It intended to issue a draft of a renewed Strategic Plan for comment in the fall.

## **10. Other Business**

Ms. Flitton drew attention to the updated events chart and to the list of acronyms distributed at the outset of the meeting and thanked the University Secretary's office for the preparation of the latter.

## **11. Adjournment**

The meeting adjourned at 11:50 a.m.

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Trudi Brown, Chair

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Julia Eastman, Secretary