



University
of Victoria

**UNIVERSITY OF VICTORIA
BOARD OF GOVERNORS
Tuesday, November 28, 2017, 11:00 AM
Senate and Board Chambers**

SUMMARY RECORD – OPEN SESSION

Present: Ms. Daphne Corbett (Chair), Mr. Rizwan Bashir, Prof. Jamie Cassels, Ms. Ida Chong, Dr. Peter Driessen, Mr. David Eso, Ms. Kate Fairley, Mr. Michael Mitchell, Ms. Beverly Van Ruyven, Dr. David Zussman, Dr. Julia Eastman (Secretary)

Regrets: Dr. Elizabeth Borycki, Ms. Cathy McIntyre, Ms. Shelagh Rogers

By Invitation: Dr. David Castle, Vice-President Research, Ms. Carmen Charette, Vice-President External Relations, Dr. Valerie Kuehne, Vice-President Academic and Provost, Ms. Kristi Simpson, Acting Vice-President Finance and Operations, and Ms. Kimberley Kennard, Board Coordinator

1. Approval of Agenda

MOTION: (M. Mitchell/D. Zussman)

That the agenda of the open session of the regular meeting of November 28, 2017 be approved.

CARRIED

2. Summary Record of Regular Meeting of September 26, 2017

MOTION: (I. Chong/D. Zussman)

That the summary record of the open session of the regular meeting of September 26, 2017 be approved.

CARRIED

3. Business Arising

There was no business arising.

4. Remarks from the Chair

There were no remarks from the Chair.

5. Correspondence

There was no correspondence.

6. President's Report

Prof. Cassels thanked everyone who participated in the Fall Convocation on November 14 and 15, 2017. Chancellor Shelagh Rogers presided over four ceremonies, conferring degrees upon four honorary degree recipients and for 1396 degree, diploma and certificate recipients. Prof. Cassels congratulated Chancellor Rogers on receiving the Honorary Doctor of Literature from Carleton University on November 18, 2017.

Prof. Cassels provided an update on the UVic strategic plan. The engagement update was released to the UVic community on November 16, which outlined themes emerging from the consultation process to date (incorporating feedback received through Thoughtexchange, face-to-face consultations and written submissions). Face-to-face consultations continue during November and into early December. The Vice-Presidents will be consulting with staff and faculty in their portfolios on some suggested goals and strategies. Prof. Cassels thanked everyone who participated in the engagement through the Joint Senate and Board Retreat on November 27. On December 12, Prof. Cassels will host a campus update to report on progress to the UVic community and give a final opportunity for feedback before the writing of the strategic plan begins in earnest. The Board of Governors will review the draft plan before it goes public in the new year.

Announcements

Ocean Networks Canada received \$7.2 million in new funding from the federal government last month to continue its work monitoring Canada's ocean and coasts. Work is continuing on securing the rest of the Canada Foundation for Innovation (CFI) match.

On November 16, the Government of Canada, through Western Economic Diversification, announced their \$1.4 million investment to establish UVic's Pacific Regional Institute for Energy Discovery (PRIMED). The funding of the new institute will help to catalyze the commercialization of marine renewable energy technologies that has been cultivated by Dr. Buckham's team through the University of Victoria's West Coast Wave initiative.

Also on November 16, UVic acknowledged a \$1.0 million dollar contribution from the Dennis and Phyllis Washington Foundation and Seaspan to support the following:

- Innovative teaching and research for cleaner and more environmentally friendly transportation solutions
- Continuing focus on developing hybrid electric technologies that enable cleaner, lower cost fuel alternatives helping marine, mining and transportation sectors meet their greenhouse gas reduction targets and climate change mitigation goals
- The advancement of solutions for green mining and marine transportation and facilitate a closer collaboration between UVic researchers, Seaspan and its industrial partners
- Accelerate knowledge and technology transfer and facilitate strong partnerships between university research and industrial, real world applications.

An announcement was made on campus on November 17 that Goldcorp will renew its funding (\$600,000) of the Centre for Social and Sustainable Innovation, led by Dr. Monika Winn. The donation will help the centre continue its work through to 2021.

UVic is a partner in the BC digital technology supercluster with Telus, Microsoft, University of BC, Simon Fraser University and the Emily Carr Institute, which has been shortlisted as one of nine bids being considered. UVic's two Canada Excellence Research Chairs (CERC) proposals were not successful. The Canada 150 Chairs are still to be announced.

Prof. Cassels noted that the provincial government had been made aware of UVic's priorities regarding tech expansion, the Justice Indigenous degree program, financing for student housing, graduate student funding, and funding for student supports. The provincial budget will be released in February 2018.

Prof. Cassels provided highlights of a recent mission to Asia. An agreement was confirmed with Hanoi Law University in Vietnam. A partnership with the Vietnam Academy of Science Technology was explored. Meetings took place with five universities to discuss educational mobility and research partnerships. Prof. Cassels met with the Canadian Ambassador to Vietnam (a UVic alumni). An agreement was finalized with the Royal Melbourne Institute of Technology (RMIT) for two-way mobility including co-op and indigenous co-op. Prof. Cassels visited with UVic students at the East China Normal University and set up new agreements in economics. A day was spent at Soochow University which is a partner in many different areas including chemistry, physics and economics. The group also joined the Victoria trade mission.

The Victoria Forum took place November 17-19 as the final event for Canada 150. UVic's Gustavson School of Business and Global Affairs Canada joined forces to organize the inaugural Victoria Forum under the theme of *Canada @150: Promoting Diversity and Inclusion*. The forum brought together global and national policy makers, business leaders, academics and civil society representatives to take stock of Canada's successes and challenges in these areas, and to chart a way forward. It is hoped that the Victoria Forum will be repeated in future.

UVic has been selected by Universities Canada to host the 2018 National Building Reconciliation Forum, with a focus on Indigenous language revitalization and economic growth of Indigenous communities. The annual forum brings together leaders from universities, colleges and Indigenous communities to create meaningful and lasting institutional change in the higher education sector to advance reconciliation. The forum at UVic will take place in the fall of 2018, with more details to come. The President responded to a question regarding the organization of the event. Dr. Nancy Wright, Associate Vice-President on Academic Planning and Dr. Robina Thomas, Interim Executive Director, Indigenous Academic and Community Engagement, are leading the organization of the forum.

Prof. Cassels stated that a priority of UVic is reputational advancement. Vice-President External Relations Carmen Charette provided a presentation on a Global Reputation and Rankings Project. The project was launched in September and is being managed by Tony Eder, Executive Director, Academic and Resource Planning. A steering group of representatives from the academic, research and external relations portfolios and the president's office are providing support. Ms. Charette and Mr. Eder responded to questions. The Chair commented on the importance of the project to the University community.

CONSENT

7. Operations and Facilities Committee (Mr. David Zussman)

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| a. Status Report on Capital Projects | BOG-Nov28/17-11 |
| b. Due Diligence Report – Facilities Management | BOG-Nov28/17-12 |
| c. New and Revised Awards | BOG-Nov28/17-05 |

MOTION:

THAT the Board of Governors approve the new and revised undergraduate and graduate awards set out in the attached documents and listed below:

- Ray and Naomi Simpson Scholarship (revised)*
- Dave Ian Dunnet Music Education Scholarship (new)*
- Vikes Cross Country and Track Alumni Award (new)*
- Maurice William Summerhayes Memorial Scholarship (revised)*
- Rob and Tammy Lipson Research Scholarship (revised)*
- Tectoria Video Game Industry Award for Developers (revised)
- Robert and Audrey Harry Indigenous Scholarship in Nursing (new)
- VIPIRG Scholarships (new)
- Graham Clark Rugby Award (revised)*
- Canadian Federation of University Women of Victoria Recent Grads Bursary (revised)*
- CFUW Victoria Margaret Lowe Memorial Scholarship (revised)*
- Aboriginal Scholarship in Economics (revised)
- STÓ:LŌ Ethnohistory Legacy Scholarship (revised)
- Dr. Leo Bakony Memorial Scholarship (revised)
- Doug Beardsley Scholarship (new)*
- Gwen Lock Scholarship for Women (revised)
- Kathleen Mary Oliver Nursing Scholarship (new)
- W.E. Cowie Innovation Award (revised)*
- CFUW Victoria Doreen Sutherland Indigenous Scholarship in Faculty of HSD (new)*
- CFUW Victoria Doreen Sutherland Scholarship in the School of Exercise Science, Physical & Health Education (new)*
- Jimmy Spencer Memorial Award (new)
- Crocus Scholarship in Psychology (new)*
- Lindsay Jennerich Award (new)*
- Faculty of Education Emergency Bursary (revised)
- Chris Considine Prize in Evidence (revised)*
- Roderick Maclsaac Graduate Scholarship (new)*
- Eloise Spitzer Scholarship for Indigenous Women (revised)*
- Urbanecology.ca Scholarship (revised)
- Affinity Law Group Financial Hardship Bursary (new)
- Dr. David Cook Memorial Scholarship (revised)
- Dr. Jean Downie Dey Memorial Award (revised)*
- Elizabeth (Betty) Valentine Prangnell Scholarship (revised)*
- Eric & Gail Whitley Scholarship (new)*
- Victoria Bar Association – Founders Award in Law in Honour of Allan Cox, Hamish Gow, and Robert Hutchison (revised)*
- Georgia Klap Award (revised)*

- Lindisfarne Scholarship in Medieval Studies (revised)*
- Heather J. Lindstedt and Brian A. Pollick Fellowship (new)
- Norma Mickelson Legacy Scholarship (revised)*
- Bill and Lilian Herod Bursary (new)*
- Edgar Ferrar Corbet Scholarship (revised)*
- G. Robert Smith Memorial Scholarship (new)*
- Nimrod Mobility Award (new)*
- Victoria Medal (revised)*
- Emil and Lynette Hain Scholarship in Ukrainian Studies (revised)*
- Chief Michael A. Underwood Memorial Scholarship
- Canadian Bar Association BC Branch Entrance Scholarship (revised)*
- Ronald C. Corbeil Award for Merit in Program Evaluation (revised)*
- Ronald F. MacIsaac Prize (revised)
- Robert Hagedorn Graduate Scholarship (revised)*
- Murray Dawson Fellowship in Humanities (new)*
- Social Justice Award (new)
- Sheila & John Hackett Research Travel Award (revised)*
- Tamara Vrooman Women's Leadership Award (new)
- Peninsula Co-op Dr. Ian MacPherson Memorial Scholarship (revised)*
- Marlene Donald Vikes Women's Rugby Award (new)*
- Empresa Properties Vikes Cross Country and Track Award (new)*
- Elsa Groundwater Scholarship (revised)
- Elsa Stephens Scholarship in Nursing (revised)*
- Esther S. Gardom Scholarship (revised)*
- Eva Hannah Parlee Scholarship (revised)*
- Gertrude Helen Robertson Scholarship (revised)*
- Glenn and Pauline Greene Scholarship in Nursing (revised)*
- Julia Alice Saddington Memorial Scholarship (revised)*
- Peter and Leela M. Bertram Scholarship (revised)*
- Mrs. Anne Greskiw Scholarship in Nursing (revised)*
- Marion Ricker Memorial Scholarship in Nursing (revised)*
- Margaret A. Evans Scholarship in Nursing (revised)*
- London Drugs Undergraduate Scholarship in Nursing (revised)*
- Sharron Higgins Scholarship in the School of Nursing (revised)*
- Royal Jubilee Hospital School of Nursing Alumni Association Student Award (revised)*
- Robert S. Evans Memorial Scholarship in Nursing (revised)*
- Purves Sisters Memorial Scholarship (revised)*
- Pacific Blue Cross Scholarship (revised)
- Phillips, Hager and North Prize in Research Excellence in Environmental and Resource Economics (revised)*
- Eugene Dowling Scholarship (new)*
- Women in Economics Graduate Scholarship (new)
- Gilbert and Marie Alice Peart Scholarship in Music (revised)*
- Kathleen Mary Oliver Nursing Scholarship (revised)
- Robert and Audrey Harry Indigenous Scholarship in Nursing (revised)
- University of Victoria Youth in Care Award (revised)

* Administered by the University of Victoria Foundation

8. Finance Committee (Ms. Ida Chong)

- a. **Student Housing Update** BOG-Nov28/17-17
- b. **Staff Pension Plan December 31, 2016 Valuation** BOG-Nov28/17-10
- c. **Collection and Remission of Student Fees for the University of Victoria Students' Society (UVSS)** BOG-Nov28/17-04

MOTION:

THAT the Board of Governors collect and remit the fees as approved by the UVSS members following the November Referendum, as outlined in the letter of November 16, 2017 from the Interim Director of Outreach & University Relations of the UVSS, to Jim Dunsdon, Associate Vice- President Student Affairs, to be effective January 1st, 2018.

9. Executive and Governance (Ms. Daphne Corbett)

- a. **Appointment to the Joint Senate and Board Retreat**

MOTION:

That the Board of Governors appoint Cathy McIntyre, Elizabeth Borycki and David Eso to the Joint Senate Board Retreat Committee for 2017/2018.

- 10. **Update on GDP Dividend for Employees as per Agreements under 2014 Economic Stability Mandate** BOG-Nov28/17-09

Pro Forma Motion: *That the above items be approved by the Board of Governors by consent. (B. Van Ruyven/D. Zussman)*

CARRIED

REGULAR

11. Operations and Facilities Committee (Dr. David Zussman)

- a. **2017/18 Enrolment Analysis** BOG-Nov28/17-18

Dr. Zussman reported in Ms. McIntyre's absence. The university is exceeding its government funded and internal enrolment targets. Enrolments are stable and the university will be developing a strategic enrolment management framework that will be informed by the new strategic plan.

- b. **Report on Student Financial Aid 2016/17** BOG-Nov28/17-19

Annually, the university distributes over \$35 million in scholarships and bursaries and is in the top 21% of Canadian universities for student financial support. Additional base budget funding has been committed over the past five years to support an enhanced scholarship program and currently approximately \$13 million is being allocated to more than 5,100 students. Last year the university provided \$4 million in bursary awards to undergraduate and graduate students. This included a range of bursaries to support former youth in care students, international students and students who are living in residence.

c. Child Care Update

Dr. Zussman said that the committee had received an update on the \$2.1 million renovation to Child Care Facilities that is underway. This is a multi-phase project that is on track to be completed by early August 2018 with up to 40 new 3-5 year old spaces available for September 2018. On September 27, 2017 Child Care Services submitted a second stage application for a \$500,000 grant through the province to offset costs associated with the creation of up to 40 new licensed care spaces for 3-4 year olds. UVic is waiting on notification to determine eligibility. Work is ongoing to create partnerships with local publically funded after school care programs to support children currently receiving care in Family Housing.

d. Retention of External Legal Counsel Policy

BOG-Nov28/17-13

MOTION: (D. Zussman/I. Chong)

THAT the Board of Governors approve the revisions to AD 2100 Retention of External Legal Counsel Policy, effective December 1, 2017.

CARRIED

12. External Relations Update

BOG-Nov28/17-22

Vice-President External Relations Carmen Charette reviewed and briefly elaborated on the document provided in advance.

13. Other Business

The Chair noted that members of the Board of the Canadian Universities Board Association (CUBA) had met recently in Victoria and had toured the Legacy Gallery and the exhibition "*There is Truth Here*" based on children's knowledge, identity, and experiences of Indian Residential and Day Schools. The Chair highly recommended viewing the exhibition.

Dr. Eastman informed the Board that the January 29 Volunteer Reception would be held at the Legacy Gallery, where a new exhibition will be installed titled "*Trans Hirstory in 99 Objects*". The Chair of Transgender Studies, Dr. Aaron Devor will be welcoming the event attendees.

14. Adjournment

There being no other business, the meeting adjourned at 11:51 am.

Originals signed by Daphne Corbett, Board Chair
and Julia Eastman, Secretary