



Board and Board Committee Meetings
Monday, March 26 & Tuesday, March 27, 2018

University
of Victoria

Open Session
Tuesday March 27, 2018, 11:00 am
Senate and Board Chambers

SUMMARY RECORD

Present: Ms. Daphne Corbett (Chair), Mr. Merle Alexander, Dr. Elizabeth Borycki, Prof. Jamie Cassels, Ms. Ida Chong, Dr. Peter Driessen, Mr. David Eso, Ms. Kate Fairley, Ms. Kasari Govender, Ms. Cathy McIntyre, Mr. Michael Mitchell, Ms. Beverly Van Ruyven, Dr. David Zussman, Dr. Julia Eastman (Secretary)

Regrets: Mr. Rizwan Bashir, Ms. Shelagh Rogers

By Invitation: Dr. David Castle, Ms. Carmen Charette, Ms. Gayle Gorrill, Dr. Valerie Kuehne, Ms. Kristi Simpson, Ms. Kimberley Kennard, Board Coordinator

1. Approval of Agenda

MOTION: (C. McIntyre/I. Chong)

THAT the agenda of the open session of the regular meeting of March 27, 2018 be approved.

CARRIED

2. Approval of Summary Record of the Meeting of January 30, 2018

MOTION: (M. Mitchell/E. Borycki)

THAT the summary record of the open session of the regular meeting of January 30, 2018 be approved.

CARRIED

3. Business Arising from the Summary Record

There was none.

4. Chair's Remarks/Correspondence

Ms. Corbett welcomed the guests in the gallery to the Open Board session. She noted that the Board of Governors had received and reviewed 24 letters and emails with regard to the proposed increases for incoming international students' tuition fees. Ms. Corbett stated that she appreciated students taking the time to raise their concerns and noted there would be a presentation to the Board on the 2018-19 to 2020-21 Planning and Budget Framework. Ms. Corbett stated that there had been lengthy Board discussions on the planning and budget framework and that difficult decisions had to be made.

Ms. Corbett noted that the proceedings were being webcast into an adjacent area in the Welcome Centre for any students who were unable to find a seat in the Senate and Board Chambers, but that there would be no recording of the Board session.

CONSENT

6. Operations and Facilities Committee (Ms. Cathy McIntyre)

- | | |
|---|-----------------|
| a. Status Report on Capital Projects | BOG-Mar27/18-02 |
| b. 2017 Policy Annual Report | BOG-Mar27/18-01 |
| c. New and Revised Awards | BOG-Mar27/18-08 |

MOTION:

THAT the Board of Governors approve the new and revised undergraduate and graduate awards set out in the attached documents and listed below:

- Glenn and Mary Daugharty Bursary in Music (revised)*
- Emergency Fund for Social Work Students (new)
- Harris & Company Award in Legal Ethics (new)
- Harris & Company Bursary (new)
- Faculty of Human and Social Development Indigenous Student Emergency Fund (new)*
- Nimrod Hungarian Mobility Award (revised)*
- Acheson Sweeney Foley Sahota LLP Prize in Torts (revised)
- Royal Jubilee Hospital School of Nursing Alumnae Association Student Award (revised)*
- Knowledge First Foundation Scholarship (new)*
- Rita Perry Hammett Bursary (revised)*
- Suntracker Technologies Scholarship (new)
- Phoenix Theatre Graduate Student Travel Award (new)
- Geraldine and Peter Shostak Scholarship in Ukrainian Studies (revised)
- Harper Scholarship in History (revised)*
- Physics and Astronomy Award (new)
- Edward “Teddy” Blenkinsop Scholarship (new)
- UVic Undergraduate Bursary (new)
- UVic Undergraduate Scholarship (new)
- Chair in Transgender Studies Undergraduate Research Scholarship for Trans, Non-Binary and Two-Spirit Students (revised)
- Edna Mary Wootten Scholarship (revised)*

- Alexander and Glenda Kirk Award (new)
- Jeffrey Rubinoff Scholar in Art as a Source of Knowledge Fellowship (revised)*
- Dr. Ian Stuart MBA Scholarship in Service Management (new)*
- Dr. Ian Stuart Memorial PhD Award (new)
- Mary Aitken Scholarship in Writing (new)*
- Gervin Métis Award for Distinguished Advocacy and Leadership (new)
- Angus & Marjorie McPherson Memorial Scholarship (revised)*
- Rajan Family Scholarship (revised)*
- Baynes Award in Engineering (revised)*

*Administered by the University of Victoria Foundation

7. Finance Committee (Ms. Ida Chong)

- a. Collection and Remission of Student Fees for the University of Victoria Students' Society (UVSS)** BOG-Mar27/18-07

MOTION:

THAT the Board of Governors collect and remit the fees as approved by the UVSS members and as outlined in the letter of March 22, 2018 from the Director of Outreach & University Relations of the UVSS to Jim Dunsdon, Associate Vice-President Student Affairs.

- b. Collection and Remission of Student Fees for the University of Victoria Graduate Students' Society (GSS)** BOG-Mar27/18-15

MOTION:

THAT the Board of Governors collect and remit fees for the GSS in 2018/19 as outlined in the letter of February 28, 2018 from the Executive Director of the GSS to Gayle Gorrill, Vice-President Finance and Operations, subject to confirmation of approval of the fees at the GSS Semi-Annual General Meeting on March 27, 2018.

Pro Forma Motion: *THAT the above items be approved by the Board of Governors by consent. (P. Driessen/C. McIntyre)*

CARRIED

REGULAR

8. Finance Committee (Ms. Ida Chong)

- a. 2018-19 to 2020-21 Planning and Budget Framework** BOG-Mar27/18-06
Ms. Chong stated that the Finance Committee had met and considered the budget framework for 2018/19.

She invited Vice-President Academic and Provost Valerie Kuehne and Vice-President Finance and Operations Gayle Gorrill to provide an overview of the budget framework.

Dr. Kuehne introduced Part I of the budget framework, which outlined the priorities for the coming three years. She noted that the planning and budget priorities were the result of a coordinated planning process and closely aligned with the 2018 Strategic Framework. Dr. Kuehne reviewed the six priorities in the new framework and turned the presentation over to Ms. Gorrill for Part II.

Ms. Gorrill stated that Part II of the budget framework outlined the resource plan in support of the integrated plan. Board approval would be sought for Part II including the overall budget framework and tuition, ancillary fees and other mandatory fees. Ms. Gorrill spoke to the operating budget and in particular international tuition fees. Information was provided regarding operating revenue, projected revenue changes and operating expenditures. Ms. Gorrill concluded the presentation by outlining some 2018/19 budget risks.

MOTION: (I. Chong/P. Driessen)

THAT the Board of Governors – taking into account PART I of the 2018-19 to 2020-21 Planning and Budget Framework summarizing the results of the integrated planning process – approve PART II of the 2018-19 to 2020-21 Planning and Budget Framework, including the tuition and fee increases contained therein, and authorize the President to develop and implement the detailed operating budget for the 2018/19 fiscal year.

Ms. Corbett asked the Board members if they wished to speak to the motion on the table.

Ms. Govender stated that she would be abstaining from the vote and provided reasoning for her decision.

Mr. Eso stated that he would be abstaining from the vote as there were items in the budget framework that would be beneficial to students along with items that he felt would not be beneficial to students.

Ms. Fairley stated that this budget framework discriminated against a vulnerable population on campus and that she would be voting against the motion.

Mr. Alexander commented that the Board was being asked to approve the budget in its entirety. He acknowledged important efforts to support Indigenous work and reconciliation.

Dr. Borycki stated that the budget framework would be providing additional investment in health services, work-study, co-op, and teaching and learning supports for students.

Dr. Driessen spoke to the process and indicated he asked questions in the Finance Committee meeting about the process. He commented that many stakeholders were involved in the integrated planning process and he believed that the process had been conducted in good faith.

The vote was called and with two abstentions and one vote against, the motion was carried.

CARRIED

9. Operations and Facilities Committee (Ms. Cathy McIntyre)

a. Update on UVic Strategic Framework 2018-2023 BOG-Mar27/18-13

Ms. McIntyre stated that at the Operations and Facilities Committee meeting, the Board had reviewed the final draft of the *Strategic Framework 2018*. The final draft would be presented to Senate for approval at the April meeting and then brought to the Board for approval.

b. Student Housing + Dining Project Program of Requirements BOG-Mar27/18-19

At the Operations and Facilities Committee meeting, the Board reviewed the proposed student housing and dining project program. Ms. McIntyre invited Ms. Gorrill to provide an overview. Ms. Gorrill spoke about the planned outcomes, recommended sites and the gross building area.

c. Enrolment Projections for 2018/19 BOG-Mar27/18-09

MOTION: (C. McIntyre/P. Driessen)

*THAT the Board of Governors approve a recommended enrolment level of **17,963 FTE** for the 2018/19 academic year, subject to revisions in the event of new information regarding mandated growth, funding levels, and application rates, consistent with the motion approved by Senate at its meeting on February 2, 2018 and subsequent information from the Ministry of Advanced Education, Skills and Training.*

CARRIED

d. Renewal of the Pacific Institute for Climate Solutions (PICS) as an Approved UVIC Research Centre

BOG-Mar27/18-14

Ms. McIntyre stated that an external review of PICS had been conducted in the fall of 2017 with a report provided dated December 21, 2017 that was very positive. Ms. McIntyre expressed confidence in the Institute's future.

MOTION: (C. McIntyre/M. Mitchell)

THAT the Board of Governors approve the renewal of the Pacific Institute for Climate Solutions (PICS) as an approved UVic research centre for the period April 1, 2018 through March 31, 2023.

CARRIED

10. President's Report

President Cassels thanked Board members for their engagement over the two days and for their input and support for the planning and budget framework despite there being divergent views.

Prof. Cassels noted that the Federal Budget 2018 had the largest investment in science and university research in Canadian history. Large investments were being made in the granting councils, funding for research facilities and towards growing the next generation of researchers. The Canada Foundation for Innovation (CFI) had funding allocated over five years, which might help with funding to Ocean Networks Canada (ONC).

Prof. Cassels stated that UVic had been working with Ottawa to secure capital funding for the proposed Indigenous Legal Lodge, which would house both the Joint Degree (JD) and Indigenous Legal Orders (JID) program and the Indigenous Law Research Unit. The 2018 application for funding was unsuccessful but a new strategy would be developed for the 2019 Federal Budget. In response to a question regarding the rollout of the programs, Prof. Cassels indicated that the launch would still be September 2018. The provincial government had committed funding to the JID program. Prof. Cassels expressed his appreciation to those who helped secure that funding.

Finance Minister Carole James and Advanced Education, Skills and Training Minister Melanie Mark were on campus on February 26th to announce provincial budget funding for the Indigenous Law Program, the ability for post-secondary institutions to borrow directly from the provincial government to finance student housing and an increase in funding for youth aged 19-26 who spent at least 24 months in care to cover tuition at any BC public post-secondary institution.

The provincial budget included an employer health tax to offset the elimination of Medical Services Plan (MSP) fees for British Columbians. Institutions with payrolls over \$1.5 million will pay the full rate of 1.95%. UVic was working with the Ministry and the Research Universities' Council of British Columbia (RUCBC) regarding next steps.

In response to a question, Prof. Cassels stated that an update on the availability of borrowing room for student housing would be presented to the Board at the May Board meetings.

Prof. Cassels noted that since the previous Board meetings, several UVic events had taken place:

March 5-9 was Ideafest coordinated by the Office of Research and included events on rethinking mental illness hosted by Chancellor Rogers and the role of the sacred in Indigenous law and reconciliation with speakers Prof. Napoleon and Prof. Borrows.

March 19-23 was the inaugural 5 Days of Action coordinated by the Equity and Human Rights office to encourage every member of the UVic community to take steps toward ending discrimination, harassment and sexualized violence on campus.

March 22-25 was the Moving Trans History Forward conference highlighting the history of trans, gender non-binary and Two-Spirit activists and researchers, and how today's activists and researchers are moving that work forward.

The University of Victoria was now officially a Fair Trade Campus. The designation was presented at an event on February 21. This was a reflection of UVic's strong commitment to sustainability, as outlined in the Sustainability Action Plan: Campus Operations 2014-2019.

For the seventh time in seven years, UVic had been named one of Canada's Best Diversity Employers. The winners were announced March 2nd. UVic was among seven universities from across the country to be honoured.

Prof. Cassels noted that the *Strategic Framework 2018* was close to launching. Board members had received the final draft for information. Senate would receive a slightly updated version for the April 6th meeting with a motion for Senate to recommend that the Board approve the framework. Prof. Cassels thanked the Board members for their engagement and support of the framework to date.

11. External Relations Update

BOG-Mar27/18-12

Vice-President External Relations Carmen Charette stated that as the document provided to the Board was comprehensive, she had nothing to add. There were no questions.

Other Business

- a) Review of action items identified
There were no action items.

- b) Any other business
There was no other business to report.

Ms. Corbett thanked the Board members for their time and thoughtful and respectful input. She noted that different viewpoints are helpful to make decisions that are the best for the university. Ms. Corbett thanked Dr. Kuehne and Ms. Gorrill and their teams for the work involved in preparing the 2018-19 to 2020-2021 Planning and Budget Framework.

Ms. Corbett noted she would be absent from the May Board meetings. Ms. Van Ruyven would be chairing those meetings in her absence.

Adjournment

There being no other action items and no other business, the meeting adjourned at 12:04 pm.

Originals signed by Daphne Corbett, Board Chair and Julia Eastman, University Secretary