



**Board and Board Committee Meetings**  
**Monday March 25 and Tuesday March 26, 2019**

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University  
of Victoria

Open Session

Tuesday March 26, 2019 11:05 a.m.

Senate and Board Chambers, University Centre

**SUMMARY RECORD**

**Present:** Ms. Beverly Van Ruyven (Chair), Mr. Merle Alexander, Mr. Pierre-Paul Angelblazer, Mr. Rizwan Bashir, Dr. Elizabeth Borycki, Dr. Marilyn Callahan, Prof. Jamie Cassels, Ms. Ida Chong, Ms. Daphne Corbett, Dr. Peter Driessen, Ms. Kasari Govender, Ms. Cathy McIntyre, Ms. Andrea Mellor, Dr. David Zussman, Ms. Carrie Andersen (Secretary)

**By Invitation:** Dr. David Castle, Ms. Carmen Charette, Dr. Valerie Kuehne, Ms. Gayle Gorrill, and Ms. Kimberley Kennard, Board Coordinator

**Regrets:** Ms. Shelagh Rogers

**1. Approval of Agenda**

**MOTION:** (D. Corbett/C. McIntyre)

*THAT the agenda of the open session of the regular meeting of March 26, 2019 be approved.*

**CARRIED**

**2. Approval of Summary Record of the Meeting held January 29, 2019**

**MOTION:** (D. Corbett/E. Borycki)

*THAT the summary record of the open session of the regular meeting held January 29, 2019 be approved.*

**CARRIED**

**3. Business Arising from the Summary Record**

There was none.

**4. Chair's Remarks**

The Chair welcomed the students in the gallery.

**5. Correspondence**

The Chair acknowledged that four letters had been received, three regarding international student tuition increases and one regarding divestment of university investments from fossil fuel companies. She stated that the Board of Governors had reviewed the correspondence in the Board committee meetings the previous day and discussed the concerns raised.

**6. President's Report**

Provincial Budget

President Cassels commented on the recent provincial budget. He outlined budget items that affected universities. He noted that the budget confirmed a promise to eliminate interest on BC Student Loans. With respect to UVic specifically, the budget included confirmation of borrowing authority for the student housing project.

Federal Budget 2019

President Cassels informed the Board that Budget 2019 investments in post-secondary education included two notable investments for UVic: \$9.1 million over three years beginning in 2019-20 to support the construction of a national centre for Indigenous law and reconciliation; and \$292.7 million invested over five years in TRIUMF to support laboratory operations starting in 2020-21. Budget 2019 also proposes that within 10 years, the Government will strive to ensure that every young Canadian who wants a work-integrated learning opportunity should get one. President Cassels noted that the federal government will lower the interest rate on Canada Student loans to the prime lending rate from the current rate on student loans.

**7. External Relations Update**

There were no questions for Carmen Charette, Vice-President External Relations.

**CONSENT**

**8. Operations and Facilities Committee (Ms. Daphne Corbett)**

**a. New and Revised Awards**

BOG-Mar26/19-18

**MOTION:**

*THAT the Board of Governors approve the new and revised undergraduate and graduate awards set out in the attached document and listed below:*

- Maureen Wayne Memorial Bursary (revised)\*
- Thomas & Elizabeth Mayne Scholarship in Theatre (revised)
- Anthony Dawson Justice Award (revised)\*
- Andrew Rippin Memorial Scholarship (new)\*
- Dr. Marion Porath Legacy Scholarship in Theatre Costume Design or Construction(new)
- Dr. Marion Porath Legacy Scholarship in Theatre Performance (new)
- Dr. Marion Porath Legacy Scholarship in Theatre Production and Management (new)
- Sarah D. Bakony Memorial Scholarship (new)
- Herbert Bertram Falkenstein Graduate Scholarship in Fine Arts\* (new)
- Herbert Bertram Falkenstein Graduate Scholarship in Humanities\* (new)
- Michael Hayes Award in Public Health and Social Policy (new)

- Davison Graduate Bursary in Economics (new)
- Lothar Hermann Redlin Memorial Scholarship (new)
- Victoria Chinatown Lioness Club Graduate Award (revised)\*
- Michaela Tokarski Entrepreneurship Bursary (revised)\*
- Sandra Ann Chisholm Maclean Aitken Graduate Award (new)
- Museum Studies Award in Memory of Dr. Daniel Gallacher (new)
- Howard & Donna Denike Memorial Award (revised)\*
- Engineering Students' Society Stream B Award for Community Involvement (revised)\*
- Constance E. Hoyte Award in Music Education (revised)\*

\*Administered by the University of Victoria Foundation

- b. Proposal for the Addition of a Cultural, Social and Political Thought (CSPT) Option to the Master of Arts in Germanic and Slavic Studies** BOG – Mar26/19-19

**MOTION:**

*THAT the Board of Governors approve the proposal for the addition of a Cultural, Social and Political Thought (CSPT) option to the Master of Arts in Germanic and Slavic Studies, as described in the document "addition of CSPT Option to Germanic and Slavic Studies Master's Program".*

- c. Proposal to Discontinue the Entrepreneurship Certificate** BOG-Mar26/19-20

**MOTION:**

*THAT the Board of Governors approve the proposal to discontinue the Entrepreneurship Certificate and Diploma programs, as described in the memorandum dated January 11, 2019, effective immediately.*

- d. Proposal for the Addition of a Major Research-Project Option in the Master of Arts in Political Science** BOG-Mar26/19-21

**MOTION:**

*THAT the Board of Governors approve the proposal for the addition of a major research-project option in the Master of Arts in Political Science, as described in the document "Major Research-Project Option in the Master of Arts in Political Science".*

- e. **Proposal to Discontinue the Major and Minor Programs in Mediterranean Studies** BOG-Mar26/19-22

**MOTION:**

*THAT the Board of Governors approve the proposal to discontinue the Major and Minor programs in Mediterranean Studies, as described in the memorandum dated December 6, 2018.*

- f. **Proposal to Establish a Minor in Physical Education** BOG-Mar26/19-23

**MOTION:**

*THAT the Board of Governors approve, subject to funding, the proposal to establish a minor in Physical Education, as described in the document "Physical Education Minor", and that this approval be withdrawn should the program not be offered within five years of the granting of approval.*

- g. **Proposal to Add a New Stream in the Politics of Global Challenges in the Existing Master of Arts in Political Science** BOG-Mar26/19-24

**MOTION:**

*THAT the Board of Governors approve, subject to funding, the addition of a new stream in the Politics of Global Challenges in the existing Master of Arts in Political Science, as described in the document "New Stream in the Politics of Global Challenges in the Existing Master of Arts in Political Science", and that this approval be withdrawn if the program should not be offered within five years of the granting of approval.*

- h. **Status Report on Capital Projects** BOG-Mar26/19-08A

- i. **Revisions to President's Advisory Committee on Naming of Facilities** BOG-Mar26/19-12

**MOTION:**

*THAT the Board of Governors approve revisions to Policy BP3100 Naming of Facilities and Physical Assets, effective immediately.*

**9. Finance Committee (Dr. David Zussman)**

- a. **Collection and Remission of Student Fees for the University of Victoria Students' Society (UVSS)** BOG-Mar26/19-06

**MOTION:**

*THAT the Board of Governors collect and remit the fees as approved by the UVSS members and as outlined in the letter of March 11, 2019 from the Director of Outreach & University Relations of the UVSS to Jim Dunsdon, Associate Vice-President Student Affairs.*

**b. Collection and Remission of Student Fees for the University of Victoria Graduate Students' Society (GSS)**

BOG-Mar26/19-07

**MOTION:**

*THAT the Board of Governors collect and remit fees for the GSS in 2019/20 as outlined in the letter of March 11, 2019 from the Executive Director of the GSS to Gayle Gorrill, Vice-President Finance and Operations, subject to confirmation of approval of the fees at the GSS Semi-Annual General Meeting on March 26, 2019.*

**c. Amendment to the University of Victoria Staff Pension Plan**

BOG-Mar26/19-16

**MOTION:**

*THAT the Board of Governors approves the required compliance amendments to the University of Victoria Staff Pension Plan effective November 1, 2018, and authorizes the Chair of the Staff Pension Plan Governance Committee to make any further immaterial changes to these amendments as may be required by the Canada Revenue Agency or the BC Financial Institutions Commission.*

**Pro Forma Motion:** (D. Zussman/D. Corbett)

*THAT the above items be approved by the Board of Governors by consent.*

**CARRIED**

**REGULAR**

**10. Finance Committee (Dr. David Zussman)**

**a. 2019/20 to 2021/22 Planning and Budget Framework**

BOG-Mar26/19-03

Dr. Zussman stated that the Board is asked annually to approve the Planning and Budget Framework that sets out the priorities for the University for the next year and the allocation of resources with respect to these priorities. Included this year was a recommendation to continue with the second year of a two year plan to increase international tuition fees. He said this was a very important decision, one that required the balance of affordability of fees for international students, the cost of education and the resources required to provide quality services to all students within an environment of rising costs.

Dr. Zussman said the Board welcomed and appreciated all of the letters that were received by students. Board members had read the letters and considered the concerns in their decision making. The Board also appreciated the attendance by students at the Open Board meeting. Dr. Zussman said the Finance Committee had extensive discussion at its meeting before recommending approval of the Planning and Budget Framework document to the Board of Governors.

In response to disruptions from the gallery, Ms. Van Ruyven expressed her desire to carry out the meeting in Open session. She said that in order to do so, Board members needed to hear each other and the information being provided.

Dr. Zussman introduced Gayle Gorrill, Vice-President Finance and Operations.

Ms. Gorrill provided a presentation on the Planning and Budget Framework. She stated that the two year approach to increasing international student fees was recommended after careful consideration and evaluation of alternatives.

Ms. Gorrill confirmed that throughout the process communication with students and transparency had been priorities.

Ms. Gorrill reminded the Board that for 2017/18 international fees were decoupled from domestic fees and fees were increased at 4% to reflect actual inflationary costs. This was the first phase in reviewing international fees. She said UVic fees were compared to peers in Canada and abroad. Student consultations took place regarding the support and services that were important for students to succeed in their programs. These consultations included dialogue with student societies, a survey of all international students and an open house in the Fall of 2018. During the open house, Ms. Gorrill said it was confirmed that current students would have inflationary only increases consistent with the principle of grand-parenting current students.

Ms. Gorrill stated that In 2018/19 a two year approach to increasing fees was recommended. New international students starting in April 2018 would have increases of 20% in 2018/19 and 15 % in 2019/20. She acknowledged that this recommendation was a difficult one. Concerns had been heard about affordability and a reduction in the diversity of the student body. Ms. Gorrill noted that the budget provides for \$300K in scholarships for international students and \$270K in bursary funding. Ms. Gorrill restated the university's commitment to providing a high quality academic experience with student services available to help all students succeed.

Ms. Gorrill noted that in 2019/20, UVic would be developing a policy so that Indigenous students residing in the US where their nation straddles the border would be assess domestic tuition fees.

Dr. Zussman thanked Ms. Gorrill for the presentation. He said the University of Victoria values its international students who bring diverse perspectives and experiences and enriched the teaching and learning environment.

Due to disruptions from the gallery, Dr. Zussman was unable to continue with the update from the Finance Committee.

Ms. Van Ruyven restated her desire to carry out the meeting in Open session. Disruptions continued.

The meeting was adjourned at 11:20 a.m. and the Board left the Senate and Board Chambers. The Board reconvened in the Michael Williams Building and the meeting resumed at 11:25 a.m.

Dr. Zussman concluded his introduction of the proposal. A discussion took place. Ms. Govender said she was grateful to the staff for addressing concerns and questions she had raised, but that she remained conflicted and would be voting against the motion. Mr. Alexander acknowledged there were many positive elements of the proposed budget framework. However, he said he felt obliged to vote against the motion. Ms. McIntyre said she wanted her colleagues to know that she listened hard and thought deeply about everything that was said. She felt it was her fiduciary duty to do the best for the university overall and would be voting to support the motion. Dr. Driessen stated that this budget was about people over profit; no profit, only people.

The vote was called and with four opposed, the motion was carried.

**MOTION:** (D. Zussman/P. Driessen)

*THAT the Board of Governors – taking into account PART I of the 2019-20 to 2021-22 Planning and Budget Framework summarizing the results of the integrated planning process – approve PART II of the 2019-20 to 2021-22 Planning and Budget Framework, including the tuition and fee increases contained therein, and authorize the President to develop and implement the detailed operating budget for the 2019/20 fiscal year.*

**CARRIED**

**b. Overview and Update on Divestment Activities**

BOG-Mar26/19-10A

Dr. Zussman stated that the Board would receive an update on divestment activities at the May Board meetings. Prof. Cassels confirmed that a meeting was scheduled with members of Divest UVic in the coming days.

**11. Operations and Facilities Committee (Ms. Daphne Corbett)**

**a. Strategic Enrolment Plan**

BOG-Mar26/19-17

Ms. Corbett reported that the Operations and Facilities Committee had reviewed the Strategic Enrolment Plan and was looking forward to further updates.

**b. Enrolment Projections for 2019/20**

BOG-Mar26/19-15

Ms. Corbett noted that the enrolment projections for 2019/20 had been approved at the March Senate meeting.

**MOTION:** (D. Corbett/R. Bashir)

*THAT the Board of Governors approve a recommended enrolment level of 18,173 FTE for the 2019/20 academic year, subject to revisions in the event of new information regarding mandated growth, funding levels, and application rates, consistent with the motion approved by Senate at its meeting on February 1, 2019 and subsequent information from the Ministry of Advanced Education, Skills and Training.*

**CARRIED**

**Other Business**

- a) Review of action items identified  
There were no action items.
  
- b) Any other business  
There was no other business to report.

**Adjournment**

There being no other business, the meeting adjourned at 11:54 a.m.

Originals signed by Beverly Van Ruyven, Board Chair and Carrie Andersen, University Secretary