Centre for Global Studies

Self Assessment Report

2005-2010

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Letter from the Executive Director

Ten years is a long time to direct a University Centre. But when I think where we have come from, starting with me half time and no one else, where we were at the time of the last five year review, and where we are now, the good news is that the Centre for Global Studies is a thriving, influential organization. The not so good news is that in some quarters in the University, it is unrecognized and that adequate core funding is not secured.

The concept of a "centre of centres" has worked brilliantly. At the present time two other Centres are interested in coming under the umbrella. The requirement that the work we do must contribute to realistic policy options or to helping people in a practical way has worked. One only needs to walk down the hall to feel the energy and commitment of our Centre members as they work at making a difference where it counts.

The leverage we have obtained over the years from the endowment revenues and facilities is truly quite astounding. Normally the endowment revenues are about $200K each year, associates' contributions close to $100,000 per year, while our total expenditures are around $4M. The use of some of our endowment to create more office space has worked well (office renovations occurred in 1998 and 2001). Contributions from those working in the increased space have offset the consequent decrease of endowment revenue and help to cover the general costs of operations. The impact our work has achieved is also remarkable, if I may be immodest. Our path breaking work on transforming the G8 into the G20 is internationally recognized. CFGS products receive a great deal of attention from the media. Personally, I have been gratified to receive this year the Vanier Medal from the Institute of Public Administration. A major reason I was awarded this medal was in recognition for all the work my colleagues have done in CFGS; I share the honour with them. Together we have created a vibrant and relevant think tank.

As a university-based Centre, we have been pressed to do more to engage faculty and students. We are doing that, as is evidenced in this report. I cannot count the number of thesis or dissertations I have supervised. We recently sought to teach a credit course on global issues but we were told that such a course taught largely by CFGS members was not wanted. We then transformed this course on Global Deadlocks-Global Solutions into a Continuing Education course which has run this fall and has proven to be a big success. CFGS members, many uncompensated at all by the University, have freely given their time to make this possible and we have hired Andrew Wender, a UVic professor, at CFGS' expense specifically to ensure course quality is high and consistent.

We have sought to engage faculty in our work on an ongoing basis, and this report indicates some areas in which we have been successful. We have tried to do more but have run into the reality that the incentive structure and timelines for full time fully compensated professors make working with us difficult. Obtaining grants from SSHRC and other councils and publication of peer reviewed material are drivers for most faculty.

The reality is that our Centre is more action or practice-oriented, though both granting agency support and scholarship publications have also been pursued and achieved in the Centre's work.

The issue the review process should address is the priorities of CFGS (including the now independent PCIC) in the context of the University. How should our work be valued? There are those at UVic who argue that the University is all about "the academic mission". If that is so, while we contribute to the academic mission, that is not now our primary purpose (nor, should I add, has it been from our inception as a public policy oriented think-tank). That being said, I believe UVic is getting its money's worth from CFGS. Indeed, given the increasing difficulties in fund raising that we are encountering in some, but not all, areas, I believe there is a strong case for the University to provide more core funding.

The last Five Year Review characterized CFGS as a "gem" for the University. I hope we have maintained that level of performance and laid the groundwork for continued influence in the future.

2005-2010 Self Assessment Report

1.0 OVERVIEW OF THE CENTRE FOR GLOBAL STUDIES

1.1 History

A proposal for creation of a centre for the interdisciplinarity of global change was a centerpiece of the University of Victoria Challenge Campaign of the early 1990s, and resulted in the creation of an endowment fund for this purpose. Since its formal inception in 1998 The Centre for Global Studies (CFGS) at the University of Victoria has had a mandate to conduct collaborative, policy-oriented inquiry into the impacts of globalization on a broad spectrum of inter-related issues encompassing international governance, finance, the environment, security, and sustainable development. Building on the university's existing base of interdisciplinary expertise, the Centre provides a vehicle for linking scholarship with the needs of policy-makers for concise and accessible information and analysis in response to the pressing challenges of global change.

Through a "centre of centres" model, CFGS provides the infrastructure and administrative support to a diverse group of associates within the six core focus areas:

· Globalization and Governance
· International Institute of Child Rights and Development
· Pacific Climate Impacts Consortium
· Division of Technology and International Development
· International Women's Rights Project
· Canada-Iraq Marshlands Initiative

1.2 Vision

Our vision is a global society that is sustainable, secure and equitable.

1.3 Mission

Advance the understanding of and action on major global issues by civil society, the private sector, governments, and international institutions. Through diverse research and international development activities, the Centre promotes collaborative policy solutions to the human, economic and environmental challenges posed by globalization.

1.4 Strategic Objectives

Our Strategic Objectives are to:

- Bring together academics, policy-makers, the private sector and civil society;
- Engage the public by promoting awareness of global issues;
- Propose appropriate policy responses;
- Develop a "centre of centres" model for supporting innovative globalization research;
- Establish and maintain a network of counterpart international institutions engaging in cutting edge research on global issues.

2.0 CENTRE OF CENTRES MODEL

The CFGS is committed to encouraging an environment on campus that fosters transdisciplinary work and in which intellectual and institutional synergies can be fostered and efficiency promoted through the sharing of resources and ideas. As a "centre of centres," the CFGS provides a facility to share common resources, build a common information base, work on common projects and pursue opportunities to co-host university and public awareness events.

2.1 "Centres"

Since its formation, the CFGS has evolved rapidly to establish an extensive program of international research and development assistance activity. Common themes that unify the research work of associates at the Centre include an engagement with *action-oriented* approaches to democratic reform and capacity building, and an overriding commitment to the advancement of human and environmental security objectives. Through its innovative "centre of centres" model, the CFGS provides infrastructure and administrative support to a diverse group of associates. CFGS is divided into six divisions:

2.1.1 Globalization and Governance (2001 – ongoing)

The Division of Globalization and Governance was established in 2001 to conduct critical examinations of the role of international institutions in the globalization process. In the present environment of accelerating interdependence, policy-makers face a hard dilemma: on the one hand is the widely recognized need for improved international mechanisms to guide the globalized system toward more equitable and sustainable ends; on the other, are the practical problems associated with achieving the inclusiveness and accountability necessary for ensuring legitimate and effective global institutions. Few would dispute the shortcomings of the current status quo, in which the G8 and the UN Security Council are seriously unrepresentative and apparently resistant to reform, and the World Bank and International Monetary Fund attempt to manage the global economic system while maintaining voting models and constitutive arrangements which are among the least democratic of the international institutions. At the same time, a review of governance models across the broader spectrum of international organizations reveals widely divergent practices and approaches to the question of what constitutes good governance at the global level. In this program area, CFGS mobilizes a network of experts from more than 40 countries and coordinates a variety of best practice research and consultative processes in pursuit of solutions to the following questions:

- What types of institutions are needed at the global level and how can they be achieved?
  - Do solutions lie in the creation of new organizations, or the reform of existing ones?
- How can global institutions, which are not elected by voters, best adhere to the democratic principles of transparency, accountability, and participation?

• How can intentions and commitments articulated in covenants or agreements at the global scale be affectively realized through community response and individual action at the local level: How can power be shared in a more participatory system?

Staff:

Barry Carin, Director
Peter Heap, Senior Research Associate
Jennifer Swift, Project Coordinator
Nicole Bates-Eamer, Research Assistant

2.1.2 Technology and International Development (2001 - ongoing)

The Division of Technology and International Development supports research in mariculture and coastal resource management specifically in Mozambique and Brazil. The mission of this Division is to provide technical services and assistance to encourage the participation of University of Victoria faculty in international development projects dealing with global issues of governance, security and sustainability.

Staff:

Jack Littlepage, Director
Steven Cross, Research Associate (UVic faculty of Geography)
Mark Flaherty, Research Associate (UVic faculty of Geography)
Regina Tiba, Project Manager

2.1.3 International Women's Rights Project (IWRP) (2003 - ongoing)

The International Women's Rights Project (IWRP) was founded in 1998 to strengthen the capacity of women's NGOs and to influence the implementation of international human rights standards, for the benefit of women, through research and evidence-based advocacy. IWRP has been affiliated with the CFGS since 2003. The IWRP operates on a project-by-project basis with funding from private and government sources.

Staff:

Susan Bazilli, Director
Marilou McPhedran, Former Co-director, (left IWRP in 2008)
Chloe Raxlen, Research Associate
Rashida Usman, Research Associate

2.1.4 International Institute for Child Rights and Development (IICRD) (2001 - ongoing)

IICRD is a Canadian leader in community-based, national, regional and international applications of the United Nations Convention on the Rights of the Child (CRC). These applications are unique in that they provide a "culturally grounded" approach to children's rights that build on children's natural resiliency (strengths) as well as the strengths of families, communities and culture. Over the past decade CFGS has

witnessed the Institute's growth as a leader in developmental approaches to systems change supporting children's rights in the context of human development, good governance and human security across diverse cultures and situational contexts.

The IICRD joined the Centre for Global Studies in 2001. Since 1994, the IICRD has sought to bring the children's convention from the level of legislation to policy and community programming supporting vulnerable children in various countries around the world. The IICRD has established itself as a national and international leader in training human service delivery workers in the application of children's rights. It has also utilized many international contacts to bring together in round table discussion, conferences, and as collaborators on projects individuals and agencies from varied backgrounds that would not have otherwise had the opportunity, or perhaps the vision to work together. The institute has grown rapidly since our previous five year review when it consisted of four staff. Today the number has increased to twenty.

Staff:

Philip Cook, Executive Director
Suzanne Williams (LLB), Deputy and Legal Director
Stuart Hart, Director of Professions and Academic Institutions
Natasha Blanchet Cohen, Research and Evaluation Director
Michele Cook, Capacity Director
Bruce Lund, Chief Operating Officer
Elise Mallory, Acting Administrative Coordinator
Renee Lorme Gulbrandsen, Administrative Coordinator
Vanessa Currie, Child Protection Manager
Michael Montgomery, Senior Project Advisor
Christopher Yeomans, Project Manager
Elaina Mack, Project Manager
Cheryl Heykoop, Project Coordinator
Elizabeth Morrison, Project Coordinator
Holly Courtright, Project Coordinator
Matthew Louie, Aboriginal Project Coordinator
Kirstin White, Coop Student
Taryn Danford, Co-op Student
Dana Quantz, Co-op Law Student
Sharon Guenther, Bookkeeper

2.1.5 Canada-Iraq Marshlands Initiative (CIMI) (2007- 2010)

The Canada-Iraq Marshlands Initiative (www.iraqimarshlands.org) is a project that links the University of Victoria, through CFGS and the Institute for Dispute Resolution, with key university, government and tribal leaders in the southern Iraqi Marshes. The southern Iraqi Marshes are the largest wetlands in southwest Asia and have been recognized as one of the world's most exceptional ecosystems. Located just north of the confluence of the Tigris and Euphrates Rivers, the Marshes are considered by many to be the cradle of civilization and, quite possibly, the site of the biblical Garden of Eden. In

1988, an estimated 500,000 people lived in the Marshes. Between 1989 and 2003 there was a deliberate draining of the wetlands by the Iraqi government that resulted in significant ecological, social and economic impacts to the region. By 2000, the surface area of the Marshlands had been reduced to 14% of its original size and the human population declined to under 100,000. The international community and the Iraqi people have placed great emphasis on the restoration of the Iraqi Marshes as part of the overall reconstruction of Iraq. Canada is playing a major role in this effort through the CIMI project, and in addition to UVic, partners include the University of Waterloo, the Fraser Basin Council in Vancouver and various Iraqi institutions including universities, governorate councils and the Iraqi national Ministries of Water Resources and Environment.

Staff:

Steve Lonergan, Project Lead (CFGS and Geography)
Maureen Maloney, Project Director (Law)
David Marshall, Project Director
John Talbot, Project Facilitator
Patrick Richmond, Project Manager
Heather Chestnutt, Administrator
Keith Holmes, GIS Specialist
Celeste Dempster, Research Assistant
Anne Mitaru, Research Assistant
David Reid, Research Assistant

2.1.6 Pacific Climate Impacts Consortium (formerly The Canadian Institute for Climate Solutions) (2004- September 2008)

The Canadian Institute for Climate Solutions (CICS) was affiliated with CFGS since January 2004. When CICS lost its major support from the federal government, Gordon Smith, the Executive Director of CFGS, recognized the growing importance of climate-change and understanding climate-change impacts. CFGS took the struggling CICS and helped revitalize it into a strong, regional consortium of stakeholders and researchers.

CFGS recruited Harry Swain, an experienced Public Administrator, to help reshape the Institute. In May 2005, a group of scientists and stakeholders, led by Harry Swain and Ben Kangasniemi from the BC Ministry of Environment, concluded that there was a need to focus the resources available to help governments, industry and stakeholders in the Pacific Northwest adapt to a changing climate. As a result, the Pacific Climate Impacts Consortium (PCIC) was formed by the BC Ministry of Environment, BC Hydro and the University of Victoria, building on the capacity of CICS, which continued to act as the secretariat and legal agent of the Consortium.

Financial and contractual matters, including employment contracts, continued to be handled on behalf of PCIC by CICS and the Chair of the Board of Directors was Gordon Smith, Director of CFGS. The scientific program of PCIC was directed by a

Management Committee composed of the major funders and researchers. The consortium focused on actively engaging stakeholders in order to produce estimates of regional climate impacts for use in the development of adaptation strategies.

In June 2008, the CICS Board of Directors officially accepted “Pacific Climate Impacts Consortium” as the corporate name, confirmed the responsibilities of the Board of Directors, and confirmed the membership in the Corporation. At the September 2008 Board meeting, PCIC became a separate entity, no longer under the auspices of CICS. Howard Brunt, Vice President Research, was appointed Chair of the Board, Dave Rodenhuis was appointed President and CEO of the Corporation, and Board committees were established. Gordon Smith was acknowledged and thanked for all his effort and advice in maintaining CICS under CFGS in the preceding years and helping make PCIC what it is today.

Although PCIC’s official status has changed, CFGS continues to provide the corporation with infrastructure and administrative support. PCIC offices are housed within CFGS and the two organizations work cooperatively together and are planning events for 2010.

Staff:

Dave Rodenhuis, Director
Daniel Caya, Visiting Scientist/Acting Director
Andrew Weaver, Senior Scientist
Harry Swain, Senior Advisor
Cassbreea Dewis, Administrative Officer
Trevor Murdock, Climate Scientist
Gerd Buerger, Analyst; Regional Climate Impacts
Markus Schnorbus, Hydrologist
Katrina Bennett, Hydrologist
Arelia Werner, Hydrologist
Joerg Schulla, Hydrologist
Yongxin Zhang, Meteorologist
James Hiebert, Programmer/Analyst
David Bronaugh, Programmer/Analyst
Paul Nienaber, Programmer/Analyst
Melissa Nottingham, Admin Assistant
Aquila Flower, Forest Impacts Researcher
David Bronaugh, Programmer/Analyst
Heather Travers, Writer/editor
Andres Soux, Climatologist
Lan Cuo, Post doc
Marco Braun, Post doc
Biljana Music, Post doc
Martin Fyfe, Research Assistant
Anne Berland, Research Assistant
Hailey Eckstrand, Research Assistant

Harpreet Jaswal, Research Assistant; GIS

2.2 Independent Research Associates

Ronald Crelinsten

Ronald Crelinsten has been studying the problem of combating terrorism in liberal democracies for over thirty years. His main research focus is on terrorism and radicalization and how to counter them effectively without endangering democratic principles. Related interests include global security, gross human rights violations, the mass media, policy-making in a multicentric world, and the challenges of global governance, particularly in the area of security. He is one of the founding members of Terrorism and Political Violence (Taylor & Francis), the leading academic journal on terrorism studies. His publications include Counterterrorism (Polity Press, 2009), The Politics of Pain: Torturers and Their Masters (Westview Press, 1995), Western Responses to Terrorism (Frank Cass, 1993), Hostage-Taking (Lexington Books, 1979), and Terrorism and Criminal Justice (Lexington Books, 1978).

Rod Dobell

Over the past five years, Rod Dobell's work continued on the general problem of linking intentions articulated at global scale to realization through individual action at regional and local scale in complex cross-scale social-ecological systems. Understanding the conceptual, perceptual and structural barriers to such translation of knowledge and purpose into action leads to corresponding challenges in institutional evolution and capacity-building. Specific applications with respect to transition to a low-carbon society, regional oceans governance and municipal wastewater effluent have been pursued in research into evolving theory, policy challenges and community outreach. The work thus promotes the University's general goals in interdisciplinary research, international involvement, policy relevance and community engagement.

Derek Fraser

Derek Fraser's work has focused in part on fragile states. He has held two conferences, and written and spoken on the subject. He has done work of the effect of the war on terror on International Humanitarian and Human Rights Law. He is also concerned with the travails of the former Soviet Union, a subject on which he was written and spoken frequently and advised the Fraser Institute. Derek is currently coordinating a joint conference between CFGS and Centre for Asia-Pacific Initiatives (CAPI) on "Chinese Uncertainties and Canadian Responses after the Global Financial Crisis".

Budd Hall

Dr. Budd Hall is the former dean of the University of Victoria's faculty of education. His research interest include: Adult education, social movement learning, globalization and learning and participatory research. Hall has served as vice-president for education of the Canadian Commission for UNESCO and as North American vice-president and secretary general of the International Council for Adult Education. He is internationally known for his pioneering work in participatory community-based research and for his leadership in international policy circles on adult education issues.

Peter Heap
Peter is involved with the globalization and governance project but also conducts independent research. He is former Chief Treaty Negotiator and Assistant Deputy Minister, Government of British Columbia; former Foreign Service Officer and Assistant Deputy Minister, Government of Canada; and former Director, Governability Research Program, Institute for Research on Public Policy. He is currently working on a book, in collaboration with Glen Milne, Adjunct Professor, School of Public Administration -- "A Guide to British Columbia Governments". He also give various lectures and presentations, most recently a presentation as part of a UBC course, Education 420, School Organization in its Social Context -- "The world the Education Minister lives in -- and how it affects her" in May of 2009, and a presentation entitled “Taking the G20 from Track 2 to Reality”, as part of a UVic Continuing Studies course in October 2009.

Harvey Lazar
Harvey Lazar’s focus is on public health and multilevel governance, relations between municipalities and national governments in systems of multilevel governance, fiscal federalism, the effects of federalism on systems of health care, and the Canadian social union. Lazar is principal Investigator of a collaborative team project entitled A Cross-Provincial Comparison of Health Care Reform in Canada and Co-Principal Investigator of a project on Federalism and Public Health funded through Canadian Institutes of Health Research (CIHR) and Health Canada.

Ted Parson
Ted is a visiting Research Associate at the Centre for Global Studies. He is Professor of Law and Professor of Natural Resources and Environment at the University of Michigan. His research examines international environmental policy, the role of science and technology in public policy, and the political economy of regulation. Ted spent his sabbatical year 2006-2007 in residence at CFGS, where he was a visiting professor at the UVic Law School (teaching a seminar on international environmental law), and was a speaker in the Victoria Colloquium in Political, Social, and Legal Theory. The summer of 2008 Parson spent coordinating and running the Dunsmuir workshop, “The Long Haul: Navigating the Energy Transition to Limit Climate Change” jointly sponsored by CFGS (funding provided by President's office at UVic), the US National Science Foundation, the University of Michigan SNRE, and Carnegie-Mellon University centre on Climate Decision Making. The Summer of 2009, Parson returned to CFGS and spent the majority of his time completing revisions of the second edition of his book "The Science and Politics of Climate Change" (with Andrew Dessler, forthcoming from Cambridge University Press) and working on grant proposals in collaboration with Rod Dobell (CFGS Research Associate).

Paul Summerville
Paul Summerville left a 20 year career in investment banking and joined the Centre as a Senior Fellow in March 2009. He is writing a book entitled 'Canada's Excellent Future'. The premise of the book is simple: can public policy increase the chance that Canada's future will be excellent and if so, how. The book will examine key public policy choices

necessary to increase the chance that Canada's future can be 'excellent'. In addition, Paul will be speaking in different settings about the global economy.

2.3 International Research Partners

The Centre for Global Studies operates within an extensive international network of cooperating organizations and institutions, which currently includes:

- Brookings Institution
- Catholic University of Goiaz State – Brazil
- Centre for Policy Studies, New Delhi
- Centre for International Governance Innovation
- Centro Brasileiros de Relacoes de Internacionais (CEBRI), Brazil
- Chatham House
- Commonwealth Secretariat
- Council on Foreign Relations
- Deutsches Institut fur Internationale Politik und Sicherheit
- Federal University of Santa Catarina, Brazil
- Japan Institute of International Affairs
- The Korean Institute for International Economic Policy
- Lawrence Livermore National Laboratory, Center for Global Security Research
- Organization for Economic Development and Cooperation (OECD)
- Oxford University
- Princeton University's Woodrow Wilson School of Public and International Affairs
- Save the Children
- South African Institute for International Affairs, University of the Witwatersrand
- Stanford University's Program on Energy and Sustainable Development (PESD)
- Tsinghua Univeristy, China
- UNICEF
- Universidade Eduardo Mondlane, Mozambique
- University of Michigan

2.4 Canadian Research Partners

The Centre for Global Studies also operates within an extensive Canadian network of cooperating organizations and institutions, which currently includes:

- Agriculture Canada
- Asia Pacific Foundation
- Canadian International Development Agency (CIDA)
- Centre for Asia-Pacific Initiatives
- Centre for Public Sector Studies
- Centre for Studies in Religion and Society
- Environment Canada
- Foreign Affairs and International Trade Canada
- Fraser Basin Council

- Institute for Coastal and Oceans Research
- Institute for Dispute Resolution (Global Forum for the Reduction of Political Violence)
- International Development Research Centre
- Maritime Awards Society of Canada (MASC)
- Pacific Climate Impacts Consortium (PCIC)
- Pacific Institute for Climate Solutions (PICS)
- Royal Canadian Mounted Police's National Child Exploitation Coordination Centre
- Statistics Canada
- University of Victoria (various faculties and research centres)
- University of Waterloo

3.0 CFGS OPERATING STRUCTURE

3.1 Governance

The Centre for Global Studies is governed and guided by a Board of Directors that meets as a body or in groups from time to time, an Executive Committee that meets quarterly, and an International Advisory Council that provides ongoing guidance.

Board of Directors

Gordon Smith (Chair)
Jim Anglin
Barry Carin
Philip Cook
Rod Dobell
Donna Greschner
Budd Hall
Peter Keller
Harvey Lazar
Evert Lindquist
Steve Lonergan
Maureen Maloney
Tom Pedersen
Harry Swain
Amy Verdun

Executive Committee

Gordon Smith, Director, CFGS
Barry Carin, Associate Director, CFGS
Philip Cook, Executive Director, International Institute for Child Rights and Development
Peter Heap, Independent Research Associate, CFGS,
Jack Littlepage, Director, Division of Technology and International Development

Howard Brunt, VP Research, University of Victoria

International Advisory Council

Lloyd Axworthy (Chair)
Marcos Azambuja
Maggie Catley-Carlson
Shepard Forman
Ann Florini
Frieda Granot
Lenard Cohen
Andrew W. Knight
Pratap Mehta
Moises Naim
Adil Najam
Yoshi Nishimura
Maureen O'Neil
John Robinson
James N. Rosenau
Andrés Rozental
P.J. Simons
Ngaire Woods
Xue Lan

The International Advisory Council does not formally meet; the Centre's resources would be inadequate to convene a meeting of such an international group. Gordon Smith does, however, confer with them individually and solicits their advice on the direction of the Centre and its projects on a fairly regular basis.

3.2 Management

The Centre for Global Studies is managed by an Executive Director (Gordon Smith) who oversees research at the Centre, and an Associate Director (Barry Carin) who oversees the daily operations of the Centre.

3.3 Staff

The Centre for Global Studies is supported by a Projects Secretary (Michelle Soltzer). There was previously a centre Administrator, until 2006 when restructuring occurred and the position was eliminated. Now all projects are independently responsible for all financial, human resource, facilities and contracting matters. This includes maintaining the CFGS website, processing research proposals, initiating contracts and planning and analysis. The Projects Secretary is responsible for purchasing, operational budget, research meeting arrangements and secretarial support to the Centre's directors and researchers.

3.4 Communications

To keep the university and the general public informed on developments at CFGS our website (www.globalcentres.org) is updated regularly. In addition to the CFGS website, many divisions sponsor their own project specific websites. CFGS publishes annual reviews, internal news bulletins, newspaper articles, journal publications and in a few cases books on project developments.

4.0 PROGRESS ON OBJECTIVES AND RECOMMENDATIONS

4.1 Progress on objectives outlined in the May 2005 self- assessment

The objectives from May 2005 self-assessment report were to:

- Bring together academics, policy-makers, the private sector and civil society;
- Engage the public by promoting awareness of global issues;
- Propose appropriate policy responses; and
- Develop a "centre of centres" model for supporting innovative globalization research.

We have been very successful over the past 4 years in convening disparate interests to discuss and debate pragmatic policy options to deal with global issues. The L20 project (Section 5.7) has had great success in involving the leading officials preparing Summit meetings – in Japan for the 2008 Hokkaido G8 Summit, in Paris with the OECD Secretariat in 2007, 2008 and 2009, with the Italian G8 team preparing the 2009 Summit, the UK G20 team preparing the April 2009 London Summit, and this November with the Korean team preparing the 2010 G20 Summit. We have been asked by the Canadian government to convene academics, the private sector and civil society to present ideas on Canada's 2010 G8 Summit.

We have an extensive list of examples promoting awareness of global issues to the general public through op. ed. pieces and media interviews. The latest example is a piece by Peter Heap, Barry Carin and Gordon Smith which appeared in Yale Global, The Times of India, the South China Post, and the Pakistan Times. Specific examples of public engagement can also be found in section 5.5 and 5.6.

In terms of proposing appropriate policy responses, the signal example is the creation of the institutionalization of the G20 at Leaders level – a governance innovation that has been one of our main preoccupations over the past five years.
The "centre of centres" model is thriving. One of our Centres, PCIC, was so successful it grew to the extent that it became totally independent and self standing. Details on the "centres" housed at CFGS can be found in section 2.1.

4.2 Action on recommendations from the 2005 review

1. That the Centre for Global Studies continues to be housed and funded at the University of Victoria.
This continues to be the case.

2. That the University seeks the reappointment of Dr. Gordon Smith as Director for a further term.
Gordon has been reappointed, July 1, 2009, as the Director of CFGS for a three year term.

3. That the concern of the Centre about the loss of its conference room be addressed and that discussions be entered into that would provide the Centre the physical resources required to expand activities in the next five years.
There has been no action on this recommendation by the University. CFGS is in the hands of the Administration with respect to space. To be fair, the University handled the

space requirements for IICRD very effectively when the Shelbourne lease off campus was not renewed.

4. That the Centre undertake a more deliberate and regular system of communications of its activities within the University particularly between the senior executive and University of Victoria Communications staff.
Communications have been very regular and there have been several dozen responses to communication requests. Gordon Smith is arguably one of the most quoted people in the University and he regularly appears in national and international media.

5. That the Centre consider adding the Executive Director of the Office of International Relations to its Executive Committee or in other ways establish formal means for regular mutual exchange of information and support between these two key bodies of the University.
James Anglin, Director of the Department of International Affairs, has been added to the CFGS Board of Directors. The two groups are in regular contact. For example, Gordon Smith participated in an October 2009 meeting on Internationalization at the University.

6. That the CFGS consider adding an academic Dean to its' Board of Directors for purposes of strengthening links with academic programmes
Donna Greschner, Dean of Law, Amy Verdun, Chair of Political Science, and Peter Keller, Dean of Social Sciences, have joined on the CFGS Board of Directors.

7. That the University support further exploration with the Department of Political Science and Public Administration on ways in which the potential academic contributions by the Centre to teaching in graduate programmes in these two areas might be strengthened.
We are regular presenters at Public Administration's Directors' Dialogue Series. CFGS Associates provide lectures on demand. Two examples are Peter Heap at the conference "How BC Works" and Harvey Lazar's annual lecture on fiscal federalism, both at the School of Public Administration. We were unsuccessful in negotiations with Political Science to jointly offer a credit course on Global Deadlocks and Solutions. Instead, the course is being run by Continuing Studies.

8. Within the context of the above, that conversations about the creation of a Chair in Global Studies be undertaken with the Office of the Vice-President, Academic which would both support a teaching a research agenda and provide stronger bridge between the worlds of the CFGS and the academic line programmes of the University
CFGS is very much in favour of this. Many conversations have taken place between Gordon Smith and Colin Bennett, then Chair of Political Science. It was agreed Colin would approach the VP Academic. The decision is hostage to funding.

9. That the Centre and relevant Academic departments develop a more formal mechanism to promote and allow for greater collaboration in academic research activities including funding.

There was no interest by academic departments in pursuing this recommendation. Draft project proposals sent to Public Administration and Political Science found no takers.

10. That the CFGS should actively explore the possibility of seeking Department of National Defence Security and Defence Forum funds once again and certainly when the next five-year SDF funding cycle begins again in a year or so.
The funds were applied for. The application was not successful.

11. That the CFGS and the Development Office of the University of Victoria explore opportunities for strengthening the CFGS Endowment and other aspects of CFGS programming.
Gordon Smith had several meetings with the Development Office and unfortunately the office had no suggestions or ideas on how to help us.

5.0 RESEARCH CONTRIBUTIONS

5.1 Collaborative Research Enhancement

At CFGS essentially all of our research is done in collaboration with researchers from elsewhere in the University and the various external networks. We pride ourselves on our broad number of partnerships and research projects that are highly interdisciplinary and encompass diverse partnerships. Research is not only done in alliance with UVic faculty and research centres, but projects collaborate with research networks outside of the university, NGOs, and the public and private sector within Canada and internationally.

Specific examples of collaborative research enhancement are as follows:

1. IWRP collaborates with the UVic Faculty of Education
Constitute!, is an educational DVD on constitution building, law reform and democratic renewal in Canada. The DVD includes a study guide, and international segments on Rwanda, South Africa and Afghanistan as well as additional supplemental material. IWRP is working in partnership with the UVic faculty of education on how to best utilize the DVD in classrooms. A joint proposal was drafted in which the latter develops curricula, and IWRP manages the overall project.

2. Canada-Iraq Marshlands Initiative partnerships (CIMI)
CIMI is a project done in collaboration with the Institute for Dispute Resolution at UVic, the Fraser Basin Council, and the University of Waterloo. In addition to these partnerships CIMI has memoranda of understanding with the UNDP and three Iraqi ministries to share data and collaborate on products to aid in creating a sustainable marsh.

3. L20 Project
The globalization and governance L20 project (www.l20.org) prides itself on creating an informal network of international think-tanks and individuals consisting of

hundreds of experts and practitioners from around the world. This project seeks to mobilize a multinational effort to explore the practical prospects for significant reform to the institutions through which government leaders decide key international issues.

4. IWRP collaborates with the University of Witwatersrand in Johannesburg

IWRP is an incorporated not-for-profit organization in South Africa (IWRP_SA). A partnership has developed between the Centre for Applied Legal Studies (*CALS*) at the University of Witwatersrand in Johannesburg and IWRP at the University of Victoria. The partners organized the conference *Putting Feminism on the Agenda*, the second phase of the IWRP Women and Constitutions Project. The project aimed at providing the space, time and reflection needed to further develop an explicitly feminist (rights) agenda for the future. Read more about this project at: http://www.iwrp.org/iwrp_sa.htm. IWRP's director Susan Bazilli was the Conference Chair.

5. DTID and African Partnerships Network Steering Committee

DTID participates in the UVic Africa Partnerships Network Steering Committee and have provided two international speakers contributing to the promotion and facilitation of interdisciplinary. One speaker was Dr. Antonio Hoguane the director of the School of Marine and Coastal Science, Quelimane Mozambique, who presented to the steering committee and the second speaker was Dr. Isabel Omar the Director of INAQUA, Ministry of Fisheries, Maputo, Mozambique who gave a public seminar.

6. IICRD leads the International Child Protection and Rights Consortium (ICPRC)

ICPRC brings together Oxford University Centre for Refugee Studies, University of California, Davis, the UNICEF Innocent Research Centre in Florence Italy, Catholic University of Goes in Brazil, CIDA, SAVE UJS, Relief International and the Save the Children UK-SE Asia office in Bangkok to support the implementation of child protection policy and programming by strengthening the evidence base of good practices. This is achieved through collaborative research, the development of capacity building and monitoring tools, and the study of innovative programming and policy.

7. IICRD leads the Child Protection Partnership

IICRD is the lead executing agency for a partnership with Microsoft, UNICEF, RCMP and CIDA to combat Information Technology (IT) enabled sexual exploitation of children in developing countries.

8. Harvey Lazar collaborates on a Cross-Provincial Comparison of Health Care Reform and Federalism and Public Health Project

Lazar is principal investigator of a collaborative team investigating, Cross-Provincial Comparison of Health Care Reform, which involves 10 researches from six universities in Canada and Statistics Canada. Lazar is Co-Principal Investigator in an additional project on Federalism and Public health involving a research team of eight from seven universities. This project is interdisciplinary in nature involving medical doctors and political scientists.

9. Low Carbon Project
For the Low Carbon project, CFGS invited the Institute for Integrated Energy Systems (IESVIC) to participate in workshops hosted at UVic (2005) and at the University of Western Ontario (2006) and commissioned briefing notes from the IESVIC faculty as well s CFGS Associates and external experts. Read more about the project at: http://www.globalcentres.org/projects/lo-c.php.

10. Digital Fisheries Project
Senior Research Associate Rod Dobell and PhD student Justin Longo are part of the VENUS/NEPTUNE DMAS team recently awarded funding by CANARIE Inc. to explore the Web 2.0 capacities to enhance the value of, and promote access to the real-time data flow from cabled undersea observatories.

5.2 Securing Funding

The University of Victoria endowment allotment requires the Centre to run on a lean budget which restricts non-project specific activities such as sponsoring an event or lecture, and many activities. The projects and divisions within CFGS share administrative costs on an annual basis thus off-setting the costs for computer maintenance, paper, toner and other applicable expenses that their projects allow.[1]

University Endowment Funding:

Year	Amount
2005-06	$175,000
2006-07	$209,000
2007-08	$223,112
2008-09	$209,800
2009-10	$209,800

Securing research funding has been an ongoing challenge, especially in the last two years. Despite the difficulty all research projects have managed to secure their own funds to continue operating. All projects at CFGS are independently funded from a variety of domestic and international sources including governments, NGO's and foundations.

Project Funding:

Association of Universities and Colleges Canada	32,452
Atomic Energy of Canada Limited	5,000
BC Attorney General	15,000

[1] Detailed revenue and expenditures for 2005-2009 can be found in Annex B.

BC Government Ministries	1,608,936
BC Hydro	755,000
Canadian Defense and Foreign Affairs	25,000
Canada Summer Jobs	3,000
Centre for International Global Innovation	814,723
CIDA	6,604,438
City of Johannesburg	5,000
Commonwealth Secretariat	12,000
Contracts	558,012
Department of National Defense	10,500
Department of Justice (Justice Canada)	75,000
DFAIT	139,189
DFAIT via Canadian High Commission South Africa	10,000
Department of Fisheries and Oceans	17,700
Endowment from BC MoE	1,631,319
Environmental Youth Alliance	5,000
Ford Foundation	110,290
Forest Science Program	68,000
Fuel Cells Canada	2,000
Health Canada	32,977
Heritage Canada	20,000
IDRC	1,672,456
IEEE	17,166
Law Commission of Canada	5,000
Law Foundation of BC	187,900
Law Foundation of Ontario	20,000
McConnell Foundation	683,019
Ministry of Children and Family Development	327,437
Ministry of Economic Development	15,000
Ministry of Energy and Mines	15,000
Monk	50,000
Nancy's Very Own Foundation	20,000
National Roundtable	16,000
NATO	4,388
NSERC	38,000
NRCAN	22,500
Oak Foundation	710,951
Ontario Elementary Teacher's Federation	10,000
Overseas Development Institute	12,496
PICS	5,000

Public Health Agency Canada	24,000
Save Finland	6,225
Save The Children Canada	317,495
SSHRC	170,000
Status of Women	50,000
Telus	2,000
Tides Canada	11,248
UNESCO	23,769
UNICEF Jordan	12,852
UNICEF Timor Leste	96,800
United Way Calgary	5,000
York University	40,000
UVic President's Office	40,000
University of British Columbia	15,000
University of British Columbia School of Pediatrics	5,000
Vancouver Aboriginal Children and Family	19,500
Total	**17,231,738**

5.3 Advancement of Student Research Training and Support

CFGS has supported students in numerous ways:

IWRP has law students participate annually in the work-study program. This has been a very valuable opportunity for the students. “IWRP provided me with immense opportunities that have impacted my life to this day. I am certain that both the experience and networks I was able to connect with while at IWRP will remain with me into the future. As a young, female undergraduate student at UVic, I was lucky to have found IWRP. I hope many other students will have such an opportunity in the coming years.” *Ashley Heaslip, former IWRP Research Assistant.*

“Their willingness to share, lead, and mentor means that students who work with IWRP are able to gain not only professional experiences but also personal insights, and that aspect of the organization is simply fantastic.” *Jennifer Bond, former IWRP Research Associate, commenting on her experiences with Marilou McPhedran and Susan Bazilli.*

“I can say with a great amount of sincerity that my work with IWRP at the University of Victoria was among the true highlights of my time there. It continues to benefit me now and I am certain it will continue to do so in my future.” *Laurel Sherret, former IWRP Research Associate.*

“It continues to be inspiring to consider the web of relationships the IWRP is responsible for, and the potential that meaningful mentorship holds.” *Megan Jerk former IWRP Research Assistant.*

Jack Littlepage and the Southern Oceans Education and Development Project (SOED), provided support and travel to Jessica Anderson undertaking her Ph.D. in Geography for an initial trip to Mozambique in order to develop her Ph.D. research program. “SOED funding allowed me to visit Quelimane and the surrounding fishing villages to establish working contacts, meet the communities with whom I will continue to work with, get permission from the village heads to conduct my research and find out what type of research would be useful to the communities. The trip was an integral part of my PhD program as it permitted me to find out what type of research is feasible and relevant at the community level. ” *Jessica Anderson, PhD candidate.*

In addition, DTID is providing support for Eulalia Mugabe as she completes a M.Sc. degree in aquaculture at the Federal University of Santa Catarina in Brazil. DTID was able to support Eulalia at the 2009 World Student Environmental Summit held at UVic this summer and provided an additional 2 weeks practical training for her in aquaculture.

The Globalization and Governance division regularly hires graduate students as Research Assistants, having employed a dozen over the last few years. “My involvement with the Centre for Global Studies provided me with a unique opportunity to ground my thesis research within tangible, policy oriented projects which greatly enhanced my experience as a graduate student at the University of Victoria. In subsequent years of employment at CFGS, the mentorship from CFGS Directors and Associates and the opportunity to work directly with individuals from organizations and institutions across the globe was invaluable in enhancing my understanding of global challenges and inspired me to pursue a PhD in global governance. The vast international network of government, business and NGO actors developed by CFGS continues to assist me with my own academic and professional endeavours.”
Clint Abbott, Cadieux-Léger Fellow, Foreign Affairs and International Trade Canada.

“I had an excellent experience at CFGS and feel that working there as a co-op student facilitated me in obtaining my current position as a Senior Development Officer with CIDA. I was able to contribute to and learn from an array of projects focused on international issues such as: the role and efficacy of the United Nations, how to incorporate civil society within international fora as well as general knowledge on the existing structures and mechanisms in place for governing global challenges. The experience was also invaluable for developing skills in web management, communications and conference organizing. A big thanks to everyone at CFGS for giving me the opportunity while I was a student at UVIC - there aren't that many opportunities for students interested in international issues to gain practical experience”.
Jenny Hill, Senior Development Officer, CIDA.

IICRD initiated an eight month part time co-op position to assist in a national youth project (paid); applied for a Faculty of Law student to work with them under the Public Interest Work Placement Program (paid); and also offers three co-op students working with the Institute undertaking legal research and providing support for our national youth project (volunteer) and a track record of 8 years of internships.

In addition to providing coop employment, financial support and work experience to students several CFGS Associates willingly serve as supervisors or thesis advisors to Masters and PhD students.

5.4 Contributions to Academic Mission of the University

In response to the Vice President of Research's *Working Group on Research Centres,* CFGS recently completed Action Plan 2009: Integration with the University's Academic Mission.

Informal collaboration: CFGS has a strong record of informal collaboration with faculty and academic units, as can be seen in section 4.1 "Collaborative Research Enhancement".

Guest Lectures: Many CFGS associates make themselves available as guest lecturers in various faculties (Susan Bazilli was a guest lecturer for the course "Interdisciplinary Perspectives on Sub-Saharan Africa", as part of the UVic interdisciplinary diploma program; Suzanne Williams, Philip Cook and Natasha Blanchet Cohen provide periodic child rights lectures for the Faculty of Law; Rod Dobell offered a series of six seminars, "Coastal Conversations", at Vancouver Island University). In some cases, the content of research and activities associated with CFGS projects have been incorporated into course work. For example, The Canada-Iraq Marshlands Initiative has International activities that have resulted in the incorporation of content and research design into both undergraduate and graduate courses.

Global Deadlocks: Global Solutions course: CFGS and the department of Continuing Studies have just launched the "Global Deadlocks: Global Solutions" course. This course consists of ten lectures given by CFGS associates. The Course demonstrates innovative approaches to such dilemmas as financial collapse, climatic distress and resource struggles, disease, political violence, and the deprivation of human rights. Conveying their experience within government and academe, course speakers provide examples of complex world dilemmas and potential solutions, while touching on how Canada has a singular opportunity for helping to unravel global deadlocks in a multilateral world.

Publications: CFGS associates have produced numerous publications, a partial list of publications can be found in Annex A.

Opportunities for graduate students: Several associates and projects employ graduate students as research assistants. Details can be found in section 4.3 "Advancement of Student Research Training and Support". The ability to offer graduate students funded positions largely depends on their own research budget that associates themselves are responsible for securing.

5.5 Transfer of Knowledge to Society through Outreach

CFGS is actively engaged with society both locally and internationally. Specific examples include:

IWRP holds an annual lecture on Lived Rights. The inaugural lecture was in 2006 by Dr. Sima Samar, Chair of the Independent Afghan Human Rights Commission of Afghanistan, on the situation of women in Afghanistan. The second lecture was held March 9, 2007, at the University of Victoria as part of IWRP's International Women's Day program. Sally Armstrong, the noted journalist, editor and author presented the lecture, Human Rights - Human Wrongs. The third annual Lived Rights Lecture, January 30 2008, was presented by Shauna Sylvester, Director of Canada's World on the role of Canada in the world.

IICRD is working extensively with B.C. Aboriginal communities to facilitate the development of community capacity and develop a governance structure to assume responsibility for child and family services. Similar applied research projects are under way in Thailand, Jordan and Brazil developing child protection systems funded by CIDA, SAVE US, Plan international and UNICEF.

IICRD launched a social networking site "Child Rights in Practice" (http://www.childrightsinpractice.org). The website was designed to engage people from practitioners and scholars as well as the general public in conversation regarding child rights.

CFGS in partnership with the School of Public Administration took part in the Directors' dialogue series. Presentations were open to the public and given by Gordon Smith, Barry Carin, Peter Heap, Rod Dobell and Justin Longo.

5.6 Enhancement of the University's profile and connection to the public and private sector

Over the last decade, CFGS has given UVic a national and international profile and has advanced the university's strategic goals towards internationalization and interdisciplinarity.[2] The Centre will continue its success as a leading research institute with research priorities sensitive and responsive to the perceived needs of external policy communities, governments, civil society, and the university. Specific examples include:

Dr. Philip Cook IICRD's Executive Director is presently seconded part time to provide expert advice to the Deputy Minister of Children and Family Services.

During the past year, IICRD re-wrote the curriculum for SAVE US as to how children respond to natural disasters.

IICRD's Cred Pro project in Canada seeks to infuse child rights training into professions focusing on the health care field starting with pediatricians, general practitioners and

[2] Colin Bennett, Dean of Political Science, in email to Gordon Smith, December 19, 2008.

nurses. In Canada, this is done in partnership with the UBC School of Pediatrics. Internationally partners include the UN Committee on the rights of the Child, UNICEF, UNESCO, WHO, PAHO, Education International, the International Society for the Prevention of Child Abuse and Neglect, International School Psychology Association, American Academy of Pediatrics, Royal College of Paediatrics and Child Health, Children's Institute-Cape Town, International Children's Centre-Ankara, City University of New York, Latin American Pediatric Association and the Institute for Dispute Resolution at UVic.

Susan Bazilli gave the keynote speech at the Canadian University Women's Centennium.

Gordon Smith has been awarded the prestigious Vanier Medal from the Institute of Public Administration has been featured in many television, radio and newspaper interviews.

Gordon Smith and Barry Carin were asked to take over editorial responsibility for the international journal Global Governance, whose editorial offices have, as a result, been housed at CFGS since 2005.

5.7 Other Project Highlights

Due to the large number of projects run through CFGS, we cannot describe every project in detail. We do encourage you to view our annual reports, view the CFGS web page and project web pages. We have selected two projects to highlight.

L20 Project

The Globalization and Governance Division at CFGS (CFGS) recently completed a six year project to promote summit reform and improve the dialogue at the leaders' level. It consisted of series of commissioned papers and meetings with influential decision-makers (retired and serving officials in government and international organizations), academics, and leading experts on resolving deadlocked global issues. These meetings sought to discuss and propose ways in which the G8 Summit could evolve to become more effective and inclusive. Over the last fifteen months, CFGS organized Chatham House rule meetings between G8 and G20 Summit officials and an international group of experts. These events demonstrated our ability to provide privileged access for ideas and advice on policy and process to decision-makers at the highest levels.

- In February 2008, we brought together international experts on environment, climate change and energy to brief the Japanese Chief Climate Change Negotiator prior to the Hokkaido Summit.

- In March 2008, representatives of our global network met with the Mexican Ministry of Foreign Affairs, the Secretariat of the G5, to brief them on a range of global issues and governance structures.

•In April 2008, we co-hosted a meeting with the OECD secretariat to explore elements necessary to break the global deadlock on climate change.

• In August 2008, we organized a Bellagio Conference for senior advisors, experts and academics to evaluate our project outcomes and to prepare for our October discussions with the Italian G8 team.

• In October 2008, we briefed the Italian G8 Sherpa and his team on ideas to increase the credibility of their 2009 Summit (e.g. summit expansion, approaches to break the climate change/energy security deadlock, initiatives to counter nuclear proliferation, development imperatives, and methods to engage civil society).

• In February 2009, with the Brookings Institution, we organized an off-the-record meeting in London for UK officials preparing the April 2 G20 Summit on responses to the global financial crisis.

• In November 2009 we will have a meeting with the Korean G20 team, preparing the 2010 G20 Summit.

•In November 2009 we will have a meeting held at the Rockefeller Foundation's Conference Center in Bellagio Italy. This meeting will be an opportunity to engage stakeholders and establish a joint course of action and plan for future phases of the project.

The project has been praised by former Prime Minister Paul Martin:

"The G20 was and is very much a Canadian initiative. Its success would not have been possible without the full time and in-depth effort of the people from the Centre for Global Studies. The combination of their insight, their international contacts, and the history they brought to the effort made an enormous difference. But the real fact is we have only begun. The G8 lost relevance. What is important now is to demonstrate that the G20 can maintain relevance that in turn means it can resolve global gridlock and that the G20 can evolve as time passes and circumstances change. The Centres ongoing contribution will be very important to this end." – *The Honourable Paul Martin, October 2009.*

South East Asia Regional Cooperation in Human Development (SEARCH)
IICRD's South East Asia Regional Cooperation in Human Development (SEARCH) project is partnering with the South East Asian Nations (ASEAN), Forum Asia, UN Agency Against Human Trafficking in the Greater Mekong Sub-Region (UNIAP) which supports the Coordinated Ministerial Initiative Against Human Trafficking (COMMIT). IICRD is the lead child rights organization in this seven year CIDA program and works with the consortium of stakeholders noted above as well as UNICEF Thailand and UNICEF Timor Leste. This is an emerging regional network of child focused

organization involved in creating a regional commission for women and children linking child rights organizations in the region to other human rights networks.

6.0 FUTURE VISION

6.1 Budget Plan

The budget plan is quite simple. We will continue to run the Centre assuming we are able to receive roughly $200,000 from the Endowment fund and receive a maximum of additional $100,000 per year from reseach associates' project funds to offset operating costs. Since research associates funding is all "soft money", we assume commitments of only $250,000 or so, and provide for discretionary travel, upgraded equipment, etc. contingent on contributions.

6.2 Staffing Plan

CFGS will seek more office space to attract resarchers from other faculties at UVic. Future staffing levels depend on the availability of space and the success of applications for external funding. All additional staff will be non-renumerated and grant funded. Even if the funding efforts were successful, we are constrained by space limitations.

6.3 Activities and Goals Planned to meet Strategic Objectives

The 2005-2010 Strategic Objective add a fifth objective to the first four, which are the same as for the last 5 year period:

- Bring together academics, policy-makers, the private sector and civil society;
- Engage the public by promoting awareness of global issues;
- Propose appropriate policy responses; and
- Develop a "centre of centres" model for supporting innovative globalization research.
- Establish and maintain a network of counterpart international institutions engaging in cutting edge research on global issues.

We intend to continue our successful model of convening Chatham House Rule (no attribution) meetings between policy researchers and decision makers with influence. Pending adequate funding, we will have several events, including with the Canadian and Korean teams preparing the 2010 summits, the French in 2011 and the Americans in 2012.

We plan to continue with policy briefs on a re invigorated web site, timely op. ed. pieces and media appearances, focussing on policy responses to contemporary issues. We will

be open to new associates and expect that IICRD may eventually graduate if they reach a staff level of more than 25 people.

In Bellagio in November 2009, we organized a meeting of a dozen research organizations from around the world to constitute a more formal network and to agree on ways and means of cooperation.

6.4 Future Project Plans

During the renewal period, CFGS will continue to conduct collaborative, interdisciplinary policy-oriented inquiry into the impacts of global change and globalization on a broad spectrum of international issues. We will continue to work with policy-oriented organizations and networks within Canada and internationally but we will also strive to emphasize local partnerships and increased engagement with the university community. We will pursue research linkages with regular faculty members, increase our visibility on campus and provide as many opportunities as possible for graduate students to participate in CFGS work.

Specific examples of future developments:

Upon being awarded the Vanier Medal Gordon Smith was prompted to reflect, not for the first time, on whether he had something to say about his professional life that could merit a book. He has begun working on a book titled “Connections: Looking Forward, Looking Back”. A traditional memoir is not what Gordon has in mind. He will not just look back but also look forward, his thoughts about where Canada is going in this ever more interconnected world, as well as where it should be going, will be related to reflections on his experiences, now of almost seven decades. The central theme of the narrative is that we, the inhabitants of this world, are increasingly more interconnected. That inter-connectedness has, not, however been matched by effective global governance.

IWRP is expanding their Grandmother Project from South Africa into Uganda. They will also be promoting Constitute! with the Canadian premiere in fall 2010 and the DVD and distribution will commence in BC and Ontario high schools in 2010 and across the rest of Canada in 2011. In addition, IWRP will work in partnership with the Global College of the University of Winnipeg on their program on the Legal Empowerment of the Poor. IWRP will also expand its work on “women and water” to include a gender perspective on climate change and continue to work with students as femtors and interns under the Work Study and Canada Summer Jobs programs (please find details on the IWRP projects at: http://www.iwrp.org/).

Rod Dobell will be working on social networking technologies and computer-supported cooperative work in drawing policy-relevant conclusions from large-scale research and databases. Three different aspects are being explored:

- First, the Digital Fishers project forms part of a larger, two-year research program to be undertaken by the VENUS/NEPTUNE/DMAS team at the

University of Victoria, funded by CANARIE Inc. The Digital Fishers component will investigate the potential contribution of the Web2.0 technique of crowd sourcing to enhance the quality of the real-time data flows from VENUS and NEPTUNE seabed instrumentation, both through direct annotation of data files and through human scrutiny to train software agents in image recognition.

• Second, an international team has been assembled in a proposal for a fifteen-month project to assess application of humanities computing to the development of a summary for policy-makers from the extensive text database flowing from the international GLOBEC (Global Ocean Ecosystem Dynamics) research program. In this work, CFGS will be associated with UVic's Humanities Computing and Media Centre and related digital humanities networks centered at UVIC.

• Third, the direct application of network-enhanced group decision systems and collaborative briefing processes will be explored in simulation of government –to-government negotiations (including Canadian First Nations and Washington State tribes as well as sub-national and national governments) for reform of cross-border governance structures in the Salish Sea.

Harvey Lazar's main focus will be on completing and disseminating results of project on "A Cross-Provincial Comparison of Health Care Reform in Canada". This entails:

• The publication of journal articles including the possibility of a special volume of the *Canadian Political Science Review* previewing project methodology and a small sample of the project's 40 papers in early 2009; working with the Canadian Health Services Research Foundation on dissemination including a May 2010 "researcher on call" conference call with up to 200 hundred researchers; a major conference timed to coincide with release of book that captures the main results and lessons from the project in late 2010 or early 2011. This will be followed by presentations to both the academic and health services communities as well as governments.

• Extracting key messages from Federalism and Public Health project and disseminating via conference and an edited volume.

The Globalization and Governance division will build on the L20 project to envision the international institutions and arrangements necessary to address the key challenges facing our globalized world (How should decisions be made? By whom? With what inputs and consultation? With what methods of coordination?). Starting with a meeting in Bellagio in November 2009, we will explore ways in which fifteen centres, from around the world, with expertise on global governance, can work together to develop effective options.

The existing suite of international organizations and arrangements seem unable to make the necessary breakthroughs. Institutions are in need of re-engineering: from the

mandates, voting and decision making structure of the IMF, the institutional gaps in environment (over-fishing, climate change, water), energy security (with the IEA facing off against OPEC), food security (the FAO and the WFP), tax havens (the Egmont Group), nuclear proliferation (the IAEA), cross agency coherence and coordination (the UN Chief Executive Board), and aid effectiveness (the multilateral development banks and relevant UN agencies) to the G20 summitry preparatory process and consultative outreach.

We believe that in dealing with global governance, comprehensiveness is necessary. All the issues are interlinked. Approached separately, individual global issues appear to be zero-sum games, not susceptible to solution. The more issues on the table, the more likely a win-win package can be devised. A global "Grand Bargain" to meet environmental and economic challenges of the 21st century must have sufficient elements to provide developed, emerging and developing countries with a sense that they are each a "winner" overall. This project is to generate pragmatic governance re-engineering options through a collaborative basis from expertise around the world. The Bellagio conference will design the future collaborative effort.

Specific questions to which we seek answers:

- Which issues require new institutions? Which require reworking old institutions? What are the options for improvement?
- How can we ensure that re-engineered institutions better represent the poorest and the "excluded"?
- How can our network most effectively work together to move forward the agenda and improve international decision-making?
- How should we divide the research to minimize redundancies and maximize our network's capacity and influence?

6.0 SUCCESSION

6.1 Executive Director

Gordon Smith's appointment as Executive Director of the Centre for Global Studies ends June 30, 2011. When the time comes, the search process should focus on candidates who will maintain the emphasis interdisciplinary work and policy relevance.

6.2 Associate Director

Barry Carin's term as Associate Director is up October 1, 2010. If CFGS is able to obtain enough funding he will seek reappointment.

6.0 CONCLUSION

In summary, CFGS has grown, new projects have been created and divisions have flourished. Despite new developments, the mandate that was established by CFGS in 1998 remains unchanged. CFGS will continue to conduct collaborative, interdisciplinary

policy-oriented inquiry into the impacts of global change and globalization on a broad spectrum of interrelated issues encompassing international governance and finance, the environment, security and sustainable development.

We are seeking the approval of the Senate to continue its support of the Centre and its plans to secure future funding.

Annex A. Publications:

Abeysirigunawardena, D. S., E Gillel, D. Bronaugh and P. Wong. (2009). Extreme wind regime responses to climate variability and change in the inner South Coast of British Columbia, Canada. Atmosphere-Ocean, Vol 47, No. 1 p. 41-61.

Alila, Y., P. K. Kuraś, M. Schnorbus and R. Hudson. (2009). Forests and floods: A new paradigm sheds light on age-old controversies. Water Resources Research, 45, W08416, doi:10.1029/2008WR007207. p. 24.

Bazilli, S. Andrews, P. (Eds) (2008). Law and Rights: Global Perspectives on Constitutionalism and Governance. Lake Mary, Florida: Vandeplas Publishing.

Bazilli, S. (2008). Putting Women on the Agenda II Conference proceedings from IDRC sponsored conference held at the University of the Witwatersrand, Johannesburg. Retrieved from www.womensnet.org.za.

Beckers, J., R. Pike, A.T. Werner, T. Redding B. Smerdon and A. Anderson (2009). Hydrologic models for forest management applications: Part 1 – model selection. Streamline Watershed Management Bulletin 13(1): In Press.

Beckers, J., B. Smerdon, T. Redding, A. Anderson, R. Pike and A. Werner (2009). Hydrologic models for forest management applications: Part 2 – Incorporating the effects of climate change.

Bennett, K.E., J.J. Gibson, and P. M. McEachern. (2008). Water yield estimates for critical loadings assessment: comparisons of gauging methods vs. an isotopic approach. Canadian Journal of Fisheries and Aquatic Sciences, Vol 65. P, 83-99.

Bennett, K.E., Prowse, T.D. (in press) Analysis of Snow Water Equivalent (SWE) Trends and Climate relationships across Pacific North America. Journal of Hydrometeorology.

Bennett, K.E. and T.D. Prowse (in press). Northern-hemisphere geography of ice-covered rivers. Hydrological Processes, HP Today, Scientific Briefing.

Bissell, S., Boyden, J., Cook, P., Myers, W. (In Press). Rethinking Child Protection from a RightsPerspective. Florence, Italy: UNICEF Innocenti Research Centre.

Blanchet-Cohen, N. (in press). Rainbow Warriors: Environmental Agency of Early Adolescents'. In B. Stevenson and J. Dillon. International Perspectives on Environmental learning, Participation and Agency. Rotterdam: Sense Publishers. 28p.

Blanchet-Cohen, N. (in press). Environmental Health of men in the Little Red River Cree Nation. In. D. Natcher (Ed.),Linking Social and Ecological Research for Sustainability: A First nations' Approach to Forest Management. Ontario: Cactus Press, 21p.

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Annex B. Financial Reporting:

CFGS General Account 2009-2010[3]	**Revenues**	
	UVic Endowment	209,800.00
	Contributions from Associates	89,000.00
	Total Revenue	298,800.00
	Expenditures	
	Salaries and benefits	220,000.00
	Operational Costs	50,000.00
	Total Disbursements	270,000.00
	Operating Surplus	**28,800.00**[4]
CFGS General Account 2008-2009	**Revenues**	
	UVic Endowment	209,800.00
	Contributions from Associates	67,500.00
	Total Revenue	277,300.00
	Expenditures	
	Salaries and Benefits	225,335.35
	Operational Costs	49,076.46
	Total Disbursements	274,411.71
	Operating Surplus	**2,888.29**
CFGS General account 2007-2008	**Revenues**	
	UVic Endowment	223,112.00
	Contributions from Associates	50,000.00
	Total Revenue	273,112.00
	Expenditures	
	Salaries and Benefits	222,017.00
	Operational Costs	48,284.00
	Total Disbursements	270,301.00
	Operating Surplus	**2,811.00**
CFGS General account 2006-2007	**Revenues**	
	UVic Endowment	290,000.00
	Contributions from Associates	60,855.02
	Total Revenue	269,855.02

[3] Estimated figures.

	Expenditures	
	Salaries and Benefits	207,440.11
	Operational Costs	62,473.92
	Total Disbursements	269,914.03
	Operating Deficit	**59.01**
CFGS General account 2005-2006	**Revenues**	
	UVic Endowment	175,000.00
	Contributions from Associates	12,341.69
	Total Revenue	187,341.69
	Expenditures	
	Salaries and Benefits	178,458.44
	Operational Costs	47,429.82
	Total Disbursements	225,888.26
	Operating Deficit	**38,546.57**