CAMPUS UPDATE

April 18, 2019

Valerie Kuehne, Vice President Academic & Provost
Gayle Gorrill, Vice President Finance & Operations

uvic.ca/campusupdates
OVERVIEW

• Part I: Integrated Planning & Budget Framework – investment priorities

• Part II: 2019-20 Budget Framework & Three-Year Plan – operating budget

• Questions & dialogue
PART I: PLANNING & BUDGET FRAMEWORK

- Outlines the priorities for the coming three years
- Aligns with Strategic Framework
- Integrates the whole university & unit planning efforts in coordinated process
(1) INTENSIFY DYNAMIC LEARNING

- Direct support in faculties to meet student enrolment
- 15 new faculty positions
- Staffing & program funding (e.g. international supports)
- Experiential learning
(2) ADVANCE RESEARCH EXCELLENCE

• Strategic Framework Chairs (Impact Chairs, President’s Chairs)

• Canada Research Chairs

• Strategic Research Plan

• Library collections

• Ocean-Climate Building
(3) CULTIVATE AN EXTRAORDINARY ACADEMIC ENVIRONMENT

- Investing in students (scholarships, bursaries, fellowships)
- Recruitment & retention of faculty, staff
- Diversity, equity, inclusion
- Student housing & student health initiative
(4) PROMOTE SUSTAINABLE FUTURES

- Environmental, social & institutional sustainability
- Campus Sustainability Action Plan (e.g. cycling plan)
- Information systems infrastructure (e.g. wireless)
- Fund development program
(5) FOSTER RESPECT & RECONCILIATION

- Educational and research partnerships
- Recruitment & retention of Indigenous students, faculty, staff
- Support for Indigenous students (scholarships, awards)
- Indigenous law program & centre
(6) ENGAGE LOCALLY & GLOBALLY

- Community-university engagement
- Improve internal communications
- Enhance our reputation
PART II: BUDGET FRAMEWORK AND THREE YEAR PLAN

Outlines the resource plan in support of the integrated plan

- Board approval for Part II including:
  - overall budget framework
  - tuition, ancillary fees and other mandatory fees

- All funds included for information

- Focus is operating and ancillary
PART II: BUDGET FRAMEWORK AND THREE YEAR PLAN

Operating Budget – Parameters

- Balanced budget
- Budget allocations reflect planning priorities
- Provincial government will provide funding for:
  - Compensation costs related to collective bargaining mandate
  - New employer health tax (EHT)
  - FTE growth for engineering and computer science and law (JID/JD)
PART II: BUDGET FRAMEWORK AND THREE YEAR PLAN

Operating Budget – Revenue: $401M

- Provincial Grants: 50%
- Student Fees: 37%
- Department Revenue: 8%
- Investments Income and Other: 1%
- Other Grants & Contracts: 1%
- Federal Grant: 2%
- International Undergrad: 13%
- Domestic Undergrad: 20%
- Domestic Grad: 4%
- International Grad: 1%
- Domestic Grad: 4%
- International Grad: 1%

Provincial Grants

Student Fees

Department Revenue

Investment Income and Other

Other Grants & Contracts

Federal Grant

International Undergrad

Domestic Undergrad

International Grad

Domestic Grad
INTERNATIONAL TUITION

Process & Implementation – 2 year plan

➢ Review of tuition at comparable institutions
➢ Grand-parenting – student before April 2018
➢ Communication
➢ Support for students
➢ International Indigenous students
PART II: BUDGET FRAMEWORK AND THREE YEAR PLAN

Tuition changes are consistent with previous consultations:

<table>
<thead>
<tr>
<th>Budget Parameters</th>
<th>Budget 2018/19 March 2018</th>
<th>March 2019</th>
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<tbody>
<tr>
<td>Domestic</td>
<td>2% annually</td>
<td>2% annually</td>
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<tr>
<td>International Grad</td>
<td>4% annually</td>
<td>4% annually</td>
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<tr>
<td></td>
<td>* Committed to fellowships</td>
<td>* Committed to fellowships</td>
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<tr>
<td>International Undergrad – Before</td>
<td>4% annually</td>
<td>4% annually</td>
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<tr>
<td>April 1, 2018</td>
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<tr>
<td>International Undergrad – After</td>
<td>20% 18/19</td>
<td>15% 19/20</td>
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<td>April 1, 2018</td>
<td>15% 19/20</td>
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</table>
PART II: BUDGET FRAMEWORK AND THREE YEAR PLAN

Operating Budget – Expenditures: $401M

Salaries: $264.2M (66%)

Benefits: $47.6M (12%)

Operating Expenses: $88.9M (22%)

- Academic: 64%
- Library: 6%
- Student Awards & Services: 10%
- Plant Maintenance: 9%
- Administrative & General: 12%
- Library: 6%

University of Victoria
PART II: BUDGET FRAMEWORK AND THREE YEAR PLAN

Allocations 2019-20 By Strategic Framework Category

- Cultivate an Extraordinary Academic Environment
- Intensify Dynamic Learning
- Advance Research Excellence and Impact
- Engage Locally and Globally
- Foster Respect and Reconciliation
- Promote Sustainable Futures
## PART II: BUDGET FRAMEWORK AND THREE YEAR PLAN

Operating budget – base allocations: $3.91M

<table>
<thead>
<tr>
<th>Institutional Priorities</th>
<th>(in millions)</th>
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<tbody>
<tr>
<td>Cultivate an Extraordinary Academic Environment</td>
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<td><strong>Institutional Priorities</strong></td>
<td><strong>$ 3.91</strong></td>
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</table>
PART II: BUDGET FRAMEWORK AND THREE YEAR PLAN

Operating budget – non-recurring allocations: $8.35M

<table>
<thead>
<tr>
<th>Institutional Priorities</th>
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<tr>
<td>Institutional Priorities</td>
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INVESTMENT HIGHLIGHTS

- Student financial support (+ $2 million)
- Strategic Framework investments, including chairs (+ $1.4 million)
- Faculty positions (+ 15), staff positions (+ 12), sessional/TA funding (+ $600,000)
- Library collection (+ $1 million)
- Student health services (+ $600,000)
- Indigenous investments including JID/JD & LE,NONET (+ $1.2 million)
- Support for research (+ $1.1 million)
- Campus information systems infrastructure (+ $1.7 million + wireless)
Additional questions
uviccampusupdate@uvic.ca

Slides
uvic.ca/campusupdates

Planning and Budget Framework
uvic.ca/financialplanning