

PLANNING & BUDGET FRAMEWORK 2015/16 – 2017/18

CAMPUS UPDATE
April 10, 2015

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Outline

- Operating environment for budget planning
- Our approach
- Budget framework highlights
- Areas of strategic importance



Operating environment

- Decrease in provincial operating grants
- Tuition cap to inflation
- Rising costs – salaries, utilities, library acquisitions
- Aging infrastructure & reduced capital funding
- 15-year demographic trough for 18 – 24 year olds in BC
- Skills for Jobs Blueprint – 25% of operating grant targeted towards programs for priority occupations



Our approach

- Continue to be guided by University's Strategic Plan
- Campus Conversations- focus & prioritize
- Continued commitment to research-intensive comprehensive university of ~same size
- Top priority- supporting students



Planning & Budget Framework Highlights

- Process, review and approval
- Projecting balanced budget for next 3 years - due to growth in international undergraduates
- Without this, shortfall of \$ 2.5M over the next 3 years
- Given demographic and enrolment uncertainties- flexible budget framework with strategic allocations to support programs & student demand



Planning & Budget Framework Highlights (cont'd)

- 80+% of base budget allocated to academic programs & areas
 - Base budget allocations for faculty positions to support enrolment growth
 - Term allocations for up to 3 years used for other investments to provide further flexibility



Three key areas of strategic importance

Building on:

1. Excellence in Education for Undergraduate & Graduate Students
2. Excellence in Research, Scholarship & Creative Activity
3. Strengths in People: Recruitment, Retention & Engagement of Faculty & Staff



Building on Excellence in Education for Undergraduate & Graduate Students

- Enrolment growth in key program areas
- Maintaining & enhancing quality of academic programs
- Improving student retention & engagement



Building on Excellence in Research, Scholarship and Creative Activity

- Developing 5-year strategic research plan to reflect strengths
- Improved governance of research, maintaining guidelines & remedies for sustaining research chairs
- Support for research infrastructure
- Communication of UVic's research enterprise
- Research Partnerships and Knowledge mobilization



Building on Strengths in People: Recruitment, Retention and Engagement of Faculty and Staff

- Recruitment, retention & engagement of faculty & staff remains a priority
- Establishing a productive & cooperative relationship with newly certified faculty union. Realizing a first agreement
- Opportunities for staff & sessional instructors



Aligning and Optimizing Resources: including planning tools and transparency

- Enhanced Planning Tools
- Campus Plan Update
- Determining Fundraising Priorities
- Determining Information Systems Priorities
- Infrastructure Priorities
- Implementing the UVic Edge



Summary

- Overview of our operating environment
- Approach to planning: focused and making support for students a top priority
- Flexible budget framework with investments made possible by robust international enrolments
- Support for three strategic areas
- Aligning and Optimizing Resources



- Questions
- 2015-16 to 2017-18 Planning and Budget Framework is available at

http://www.uvic.ca/financialplanning/assets/docs/PlanningBudgetFramework2015_16.pdf





Capital Program Overview

CAMPUS UPDATE SESSION
APRIL 10, 2015



Outline

- Overview of past and current projects
- 5 year capital plan process & decision making
- Deferred maintenance
- Overview of current capital priorities
- Provincial capital funding environment

Capital History

2003 to 2014 - \$297M in capital

- ~80% supports academic areas including Wright Building, Turpin Building, First Peoples House, Island Medical etc.
- ~20% ancillary and admin including residences, bookstore addition, food services and admin services building

2010 – purchased Queenswood for long term

Current Projects

CARSA - \$77.0M

- New Building for ATRS and CanAssist
- McKinnon Renovations for EPHE
- Parkade
- Funding - user fees, university, donations, parking revenue, Gov't, and income from other sources

Continuing Studies addition - \$13.7M

- Support ESL, executive and pathways program
- Funded by continuing studies

5 Year Capital Plan Process & Decision Making

Plan updated annually

Renewal priorities based on VFA assessment

Expansion priorities developed based on:

- Discussion with campus leaders (priorities / pressures)
- Ministry space standards gap analysis (analytical)

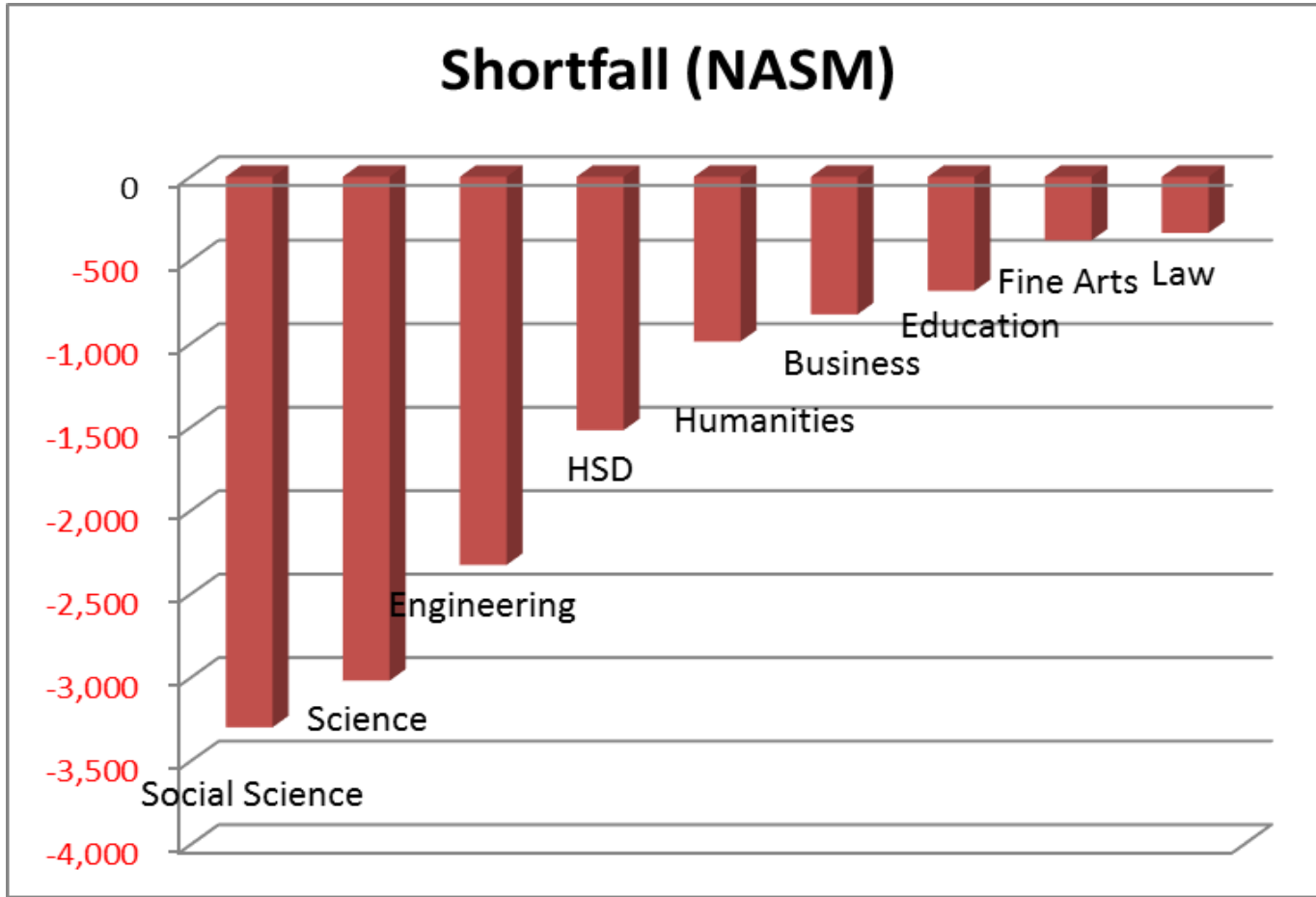
Decision making process

- Campus leaders
- Integrated Planning & Executive Council
- Approved by Board of Governors in June

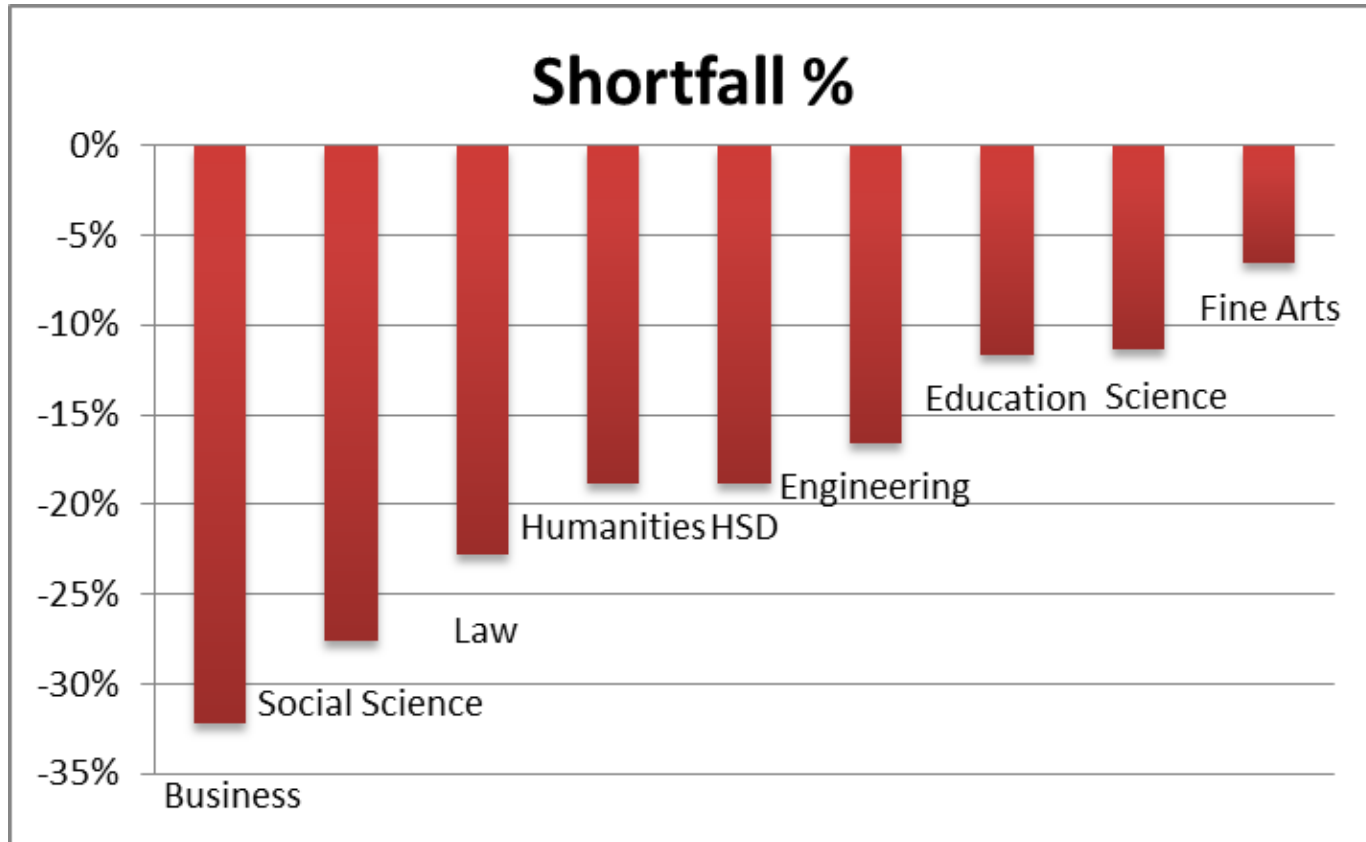
Ministry – Space Pressure Analysis

- Overall university 86% standard
- Inputs - # of faculty, staff, students, weekly contact hours, library volumes
- Largest gaps are:
 - Academic offices – 71.8%
 - Maintenance space – 76.3%
 - Student and central space – 85.1%
- Analysis used to determined overall space needed

Expansion – Academic Overall Shortfall



Expansion – Academic Shortfall Percent



Non-Academic Space Pressures

- Maintenance Shops
 - shortfalls due to growth
 - Planning study underway (in previous capital plan)
- Student & Central Services
 - food services, bookstore, health services, AV/TV, student common space, assembly and exhibition space and central services such as the data centre
 - Data centre – already in planning, renovation project not expansion

Deferred Maintenance Facilities Assessment Program

- 2007: Condition Assessment Study
- 2010: VFA Assessment
- 2011: Rapid Seismic Screening
- 2014: VFA Re-Assessment

Deferred Maintenance Information

- Detailed information on requirements by building
- Facility condition index (FCI)
- Value
- Type
 - life safety
 - Energy
 - beyond useful life
 - Building code
 - Air & water quality
 - Accessibility

Facilities Condition (Aug 2014)

(Gordon Head Campus including Residences)

Value \$489M next 5 years

- \$401M Gordon head campus
- \$88M residences

Facility Condition index of 32%

How UVic Compares

Institution	Facility Condition Index %
Simon Fraser	54%
UBC	40%
UVic	32%
Guelph	15%
Waterloo	5%



Current Major Capital Priorities

Project	Description	Amt.
Student Housing	Expansion & renewal	TBD
BEC Addition	Addition to BEC to address business space shortfall	\$20M
Academic expansion	Building to address ENGN, SOSC, SCIE shortfall	TBD
Saunders addition & renovation	Address maintenance space shortfall	\$7.8M
Renewal	Building renewal Petch and Fraser	\$48M
Elliot teaching labs	Science lab renewal	\$7M
Campus Seismic	KIP seismic completion	\$24-28M

Provincial Funding Capital Environment

- Limited funding for expansion
- Funding may be available in future for deferred maintenance / renewal
- Requirement for university contribution
- Restricted ability to borrow



Provincial – Routine Capital Funds

- \$625K annually for deferred maintenance
- Remaining funding allocated on a project by project basis
- 2014-15 projects approved:
 - worksafe eye wash upgrades Phase I \$405K (UVic \$135K)
 - Elliot undergrad lab upgrade planning \$480K (UVic \$70K)
- 2015-16 requests - limited to 6 projects
 - Worksafe eye wash phase II, boiler plant replacement planning, Phoenix & Elliot roofing, HSD flooring and Elliot lab construction

5 Year Capital Plan - Next Steps

Additional planning:

- Saunders and BEC program of requirements (commence spring 2015)
- New academic building and associated vacated space (commence fall 2015)
- Student housing, health services
- Consider assembly, common space and interdisciplinary research as part of other planning

Questions

