September 16, 2021

Dr. Kevin Hall President and Vice-Chancellor University of Victoria 3800 Finnerty Road Victoria BC V8P 5C2 Sent via email: welcomeceremony@uvic.ca; pres@uvic.ca

Dear Dr. Hall,

On behalf of the University of Ottawa, I am writing to offer you my heartfelt congratulations on your upcoming installation as the eigth President and Vice-Chancellor of the University of Victoria.

Throughout your distinguished career, you have demonstrated tremendous leadership as an accomplished and experienced academic, researcher, administrator and entrepreneur. You understand the importance of education and innovation, and how they can be a catalyst for positive and meaningful change.

The wealth of knowledge and expertise you bring to this new role, coupled with your commitment to internationalization, environmental and social sustainability, and engagement with Indigenous communities, will most certainly enable the University of Victoria to continue to flourish under your leadership.

You are an extraordinary ambassador and role model for students and this is a wonderful opportunity to leave your own unique mark on the minds of students who can be inspired to change the world.

Should there be anything that my colleagues and I can do to support your and your colleagues in fulfilling your new role, please know that we are eager to work with you.

Sincerely,

Jacques Frémont President and Vice-Chancellor

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