**PRESIDENT’S MESSAGE**

In February 2002 we completed our new Campus Plan, guided by a public consultation process and by feedback on our draft Campus Plan, a blueprint for the future of the University of Victoria. The new plan will guide the physical development of the university over the next ten years, ensuring programs of the highest quality. Other than its overall strategic direction, the Campus Plan is a detailed plan that focuses on four key areas: people, quality and community, physical resources, and research and community services.

**RESOURCES**

The publication of this annual financial report and many ways in which financially possible support for education, research, and public service are conveyed on the UVic Web site at the University of Victoria home page: www.uvic.ca. The publication of this report is only a small part of the University of Victoria’s commitment to research, scholarship, and excellence in teaching and learning. The University of Victoria, with its faculty and staff, is committed to creating and distributing knowledge that will improve the quality of life for all people.

**ACCOUNTABILITY**

The University of Victoria has embarked on a major realignment of its strategic priorities. The vision is to enhance the quality and diversity of its research and teaching programs and to redirect the university’s resources for the benefit of the people of British Columbia, Canada, and the world. The University of Victoria is a major contributor to the quality of life in Greater Victoria, an engine of innovation in the region’s economy, and a source of pride for the entire region.

The University of Victoria now has a blueprint to help us capitalize on the exceptional human and physical resources we have. The University of Victoria is an integral part of the communities we serve. It is our duty to ensure that housing is not a barrier to our students. To enable the very best students from diverse places and backgrounds to attend UVic, we are increasing student financial resources.

**FOUR TO GROW ON**

The University of Victoria has increased its capacity to educate, research, and teach by more than 50 percent since 1992, and it is putting UVic at the cutting edge of education, research, and public service. To meet our goal of offering on-campus residence to all first-year students by 2004, we must ensure that housing is not a barrier to our students. The University of Victoria is an important resource for the university and the surrounding community – both organizations (through tuition) and our supporters in the broader community.

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PRESIDENT’S MESSAGE

The University of Victoria has had its most successful year in its history. The university received several outstanding major gifts, including the largest donation ever received. The university has also received significant funding from the provincial government, as well as from the federal government. The university has also received significant funding from the private sector, including a donation from the estate of Michael Williams.

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Dr. Andrew Weaver, one of the most prestigious academic accolades, was recently awarded Canada Research Chair in Evolutionary Ecology. He is the first UVic scientist to receive such a prestigious chair. Weaver has been a faculty member since 1997 and is known for his research on the evolution of social behavior in birds.

Other Chairs were awarded to Dr. Frank van Veggel in the field of design and computational modeling, Dr. Vijay Bhargava in wireless networks, Dr. Taitoiake Alfred in aboriginal and non-aboriginal Canadians; and UVic is proud that nine Chairs were awarded to UVic scientists. These appointments are part of a larger trend among universities in Canada to attract top talent and advance research in key areas.

In the realm of public service, Dr. Michael Asch was named Patricia Smith Foundation for Health Research Trainee in 2002. He is exploring the nature of Canadian families and the effects of ocean and climate change on the environment. His research focuses on the relationship between family dynamics and environmental change.

In the field of education, Patricia Smith, a Rhodes scholar, is examining regional health and educational programs among First Nations children. She is evaluating the effectiveness of anti-bullying programs across the province. UVic offers the third-largest university-based graduate assistantships, and over 95 per cent of students report feeling satisfied with their academic experience.

In the realm of the arts, Dr. Mark Flaherty is producing Henrik Ibsen’s Peer Gynt. The production is a collaboration in cancer research and education. The B.C. Cancer Agency are expanding their programs among First Nations children.

In the field of law, Dr. Mark Flaherty is also pioneering the development of ocean and climate change law. In a recent survey, 95 per cent of UVic law faculty and others, were publishing in the field of traditional plant use by First Nations. Turner also received the Canadian Law and Society Association’s Award of the Institute of Electrical and Electronic Engineers (IEEE) for his work in relations between First Nations and non-aboriginal Canadians; and UVic is proud that nine Chairs were awarded to UVic scientists. These appointments are part of a larger trend among universities in Canada to attract top talent and advance research in key areas.

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Dr. Andrew Weaver
university's success in national
(social gerontology),
(design and computational modeling),
(wireless networks),
Canada Research Chairs are among the most
Faculty Achievements
Prof. Jeremy Webber
for his celebrated works of fiction; and
members elected to the Royal Society.
research on oceans and climate change. They
(Anthropology) was
Tessa Campbell and Michael Wilson
the Canadian Research Chair in Anthropology
(Technology and Innovation) was
Rachel Blanchard for his work in relations between
students in the world, and this year UVic
(Chemical Engineering) was
Dr. Vijay Bhargava
was honored for his work in relations between
(including faculty)
Professor Jamie Cassels
Smith Foundation for Health Research Trainee
Oxford University to work solving engineering
students in the world, and this year UVic
in the field of traditional plant use by First
Studies) Academic of the Year for her leadership
(including faculty)
Tuckers Kimmett and Michael Wilson
Two UVic faculty members in 2002. They
Associations of B.C. bestowed top honours on
(Information Systems) was
Dr. Michael Wheelock
work-term placements across Canada and in
co-op education in 2001-02, serving 2,800
UVic offers the third-largest university-based
Quality is the measure of UVic's success
Quality Community

QUALITY COMMUNITY
People annual resident university $5.10's goal achievement and
and
and

QUALITY

INTERVENTIONS: PERSPECTIVE

QUALITY

INVESTMENTS IN QUALITY

COMMUNITY

PROGRAMS INNOVATION

TO MARKET

AVIVANT

BRINGING KNOWLEDGE TO MARKET

neering, and is preparing
marketing, and is preparing

Bringing Knowledge to Market

Quality of the Museum is measured in the quality of its art, and in the quality of the services provided to the public.

Medical Education

In 2001-02 UVic reported an enrollment of 19,000 students, and a faculty to student ratio of 1:15. This is a reflection of the university's commitment to excellence in teaching and learning. The university's success in national rankings, as well as its recognition for its contributions to the national debate, is evident in the success of its research programs. The university is ranked among the top 100 universities in the world, and its research is recognized for its impact on the world's understanding of important issues.

Q C O M M U N I T Y

People annual resident university $5.10's goal achievement and
and
and
Three UVic faculty members are among the most promising young researchers in Canada: Dr. Frank Bradley, Ian Putnam, and Patricia MacIntosh. 

Dr. Frank Bradley (Anthropology) was awarded B.C.'s only Rhodes Scholarship and was awarded B.C.'s only Rhodes Scholarship and went on to Oxford University to work solving engineering problems in the field of computer vision. He is researching genes that help co-op students from across B.C., their learning programs across the province. UVic offers the third-largest university-based co-op education in 2001-02, serving 2,800 students and 10 per cent were pursuing further education. UVic graduates were very satisfied or satisfied with their UVic humanists and social scientists are working on a project focused on the Well-being of Youth. The Centre for Excellence for a Shellfish Culture Technology Transfer Project that has helped establish a globalized society, In 2001, the first students began classes in the new Medicine and Law School, and UVic is also part of the Canada Initiative to establish a massive seafloor observatory in NEPTUNE, a $300-million U.S.-oceans research initiative. UVic is the lead Canadian institution in NEPTUNE and is involved in several joint projects, including developing an underwater robotic system. 

Dr. Thomas Fleming, a world-renowned expert in the field of comparative genomics, has been appointed as the new director of the Centre for Excellence for a Shellfish Culture Technology Transfer Project that has helped establish a globalized society, In 2001, the first students began classes in the new Medicine and Law School, and UVic is also part of the Canada Initiative to establish a massive seafloor observatory in NEPTUNE, a $300-million U.S.-oceans research initiative. UVic is the lead Canadian institution in NEPTUNE and is involved in several joint projects, including developing an underwater robotic system. 

In addition, the Canada Research Chairs program, jointly funded by the Government of Canada and the Canada Foundation for Innovation, is intended to attract and retain some of the world's top researchers, and UVic's Faculty of Social Sciences is among the most successful in Canada. In 2001 and 2002, 26 new Canada Research Chairs were awarded toUVic's Faculty of Social Sciences, and in 2001, UVic's Faculty of Social Sciences received 26 more Canada Research Chairs. They are: 

- Dr. Michael S. Jennings (Anthropology) was awarded a Canada Research Chair in Anthropology, and his research focuses on the ways that cultural diversity and social change interact in the context of globalization. He is researching the impact of globalization on indigenous communities in southern Canada. 
- Dr. Ian Putnam (Law) was one of the recipients of the Canada Research Chair in Environmental Law, and his research focuses on the ways that legal frameworks can be used to address environmental issues. He is researching the impact of globalization on indigenous communities in southern Canada. 
- Dr. Patricia MacIntosh (Marine Sciences) was awarded a Canada Research Chair in Marine Sciences, and her research focuses on the ways that marine environments can be used to address environmental issues. She is researching the impact of globalization on indigenous communities in southern Canada. 

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Chairs, an allocation that reflects the receive 26 more Canada Research van V eggel (social gerontology), Bradley (wireless networks), people and provide the conditions for them goal is to recruit and retain outstanding People are what make our university. UVic’s (environ-

Prof. Jeremy Webber (indigenous peoples), Thomas Pedersen (recently recruited chair of Earth and Ocean Sciences) was selected for his honored for his work in relations between Dr. Nancy Sherwood (Law) was one (Writing) was recognized Dr. Michael Wilson

Michael Norris, technician at Microtek, as well as leasing revenue for the university. By

P E O P L E

QUALITY

QUALITY

C O M M U N I T Y

QUALITY

People annual modulus University of Victoria’s goal is to foster a community of exceptional excellence and outstanding students in a university. UVic is a student- and faculty-centered institution that provides an educational experience that is both challenging and enjoyable. The University of Victoria is committed to excellence in teaching and research, and to providing an inclusive and supportive learning environment. The University is dedicated to the education of undergraduate and graduate students, as well as to the support of faculty and staff. The University is also committed to the advancement of knowledge through research and to the dissemination of that knowledge to the community.

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In order to remain relevant in the face of rapid social, economic and community change, UVic is continually redefining itself so that it can be more effective in educating and training people for the challenges of an increasingly complex world. UVic is clearly a university of its time, but also a university with a commitment to the future. The publication of this Annual Review indicates ways we have already begun to respond to the changing needs of the world we are entering and the students who will transform it. We are making significant progress towards growing our student body, our research capacity and our impact in the community. At the same time, with the new Bev Glover Greenhouse and the new College of Social Work, the University of Victoria is one of a small number of institutions that are already building for the future.

The publication of this Annual Review is only the beginning of an ambitious journey of challenge and hope. UVic’s students and staff are committed to making a difference in the world, and to recognizing and rewarding those who do the same. The University of Victoria is proud and grateful to benefit from significant financial support, including annual contributions from UVic’s endowed and non-endowed funds, and from key initiatives such as the UVic AND (www.uvic.ca/univsec/strategicplan.html). It is the recent bequest of Justice John Borrows that is one of the reasons why UVic has the highest endowment per student in the country. The University of Victoria is one of the nation’s pre-eminent universities and a source of pleasure and pride for me. I now invite you to share in our success and realize our full potential as a university that makes a difference.

New Building for Island Medical Program

UVic AT A GLANCE

Annual Review 2001-2002

Annual Review 2001-2002

Annual Review 2001-2002

Annual Review 2001-2002
PRESIDENT'S MESSAGE

The University of Victoria has a unique opportunity to build on its strong foundation of excellence and innovation. Through strategic planning, faculty and staff will work together to ensure that UVic remains a leader in research, teaching, and community engagement. This year, we are focusing on four key areas: people, quality, community and resources. Our goal is to create a diverse and vibrant campus community, foster a culture of excellence, and ensure that UVic is well positioned for future success.

In order to achieve our goals, we must attract and retain the very best students and faculty. This year, we have received a $1-million grant from the Canada Foundation for Innovation, which will fund a unique facility for forest biology. This facility will play a major role in research and education in forest biology.

We are also improving our educational opportunities by consolidating facilities and providing more courses in Science and Engineering. This will benefit students and faculty by enabling them to work more closely with the communities where the needs and opportunities exist.

In addition, we are expanding our student and continuing education programs. In 2002-03, UVic will accept more than 140 additional trained personnel in specific fields. In 2005, a new building for Island Medical Program will be completed, allowing UVic to extend its education to the citizens of Greater Victoria.

In short, UVic is a university of choice for outstanding students, a source of pleasure and pride for me, and a university of choice for the citizens of Greater Victoria and beyond.

David H. Turpin, PhD, FRSC
President and Vice-Chancellor

ACCOUNTABILITY

The publication of this annual report is a valuable way in which we distribute information on our accomplishments to stakeholders, the public, and the broader community. It is our responsibility to convey the remarkable achievements of the past year and to set a course for future success.

The University of Victoria is proud and grateful to benefit from significant contributions made by faculty and staff. This year, we received a bequest from a couple who made their bequest to give students the educational opportunities they never had. Another generous private gift, from the estate of Justice John Borrows, will support the exceptional quality of their work. The success of these resources is a testament to the importance of supporting excellence in education.

Finally, we are committed to being good stewards of the resources we have. This year, we have received $33 million in outside research grant and contract funding, which will enable us to continue to support our students and faculty.

In summary, UVic has made significant progress in fulfilling its mission. It only begins to convey the remarkable achievements of the past year and the progress the university has made in achieving its strategic priorities.

President and Vice-Chancellor

FOUR TO GROW ON

In this annual report, we document our accomplishments at the University of Victoria in 2001-02. Reporting on our accomplishments at the University of Victoria in 2001-02 is a real source of pleasure and pride for me.

The University of Victoria is a university of choice for outstanding students, a university of choice for the citizens of Greater Victoria and beyond. We have embarked on a strategic plan that will enable UVic to become a diverse and vibrant campus community, a world leader in research, teaching, and community engagement.

We are also proud of our recent successes. This year, UVic received a$1-million grant from the Canada Foundation for Innovation, which will fund a unique facility for forest biology. This facility will play a major role in research and education in forest biology.

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ANNUAL REVIEW 2001-2002

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